



April 6, 2022

Dr. Carlos Vargas, President
Southeast Missouri State University
One University Plaza, MS 3300
Cape Girardeau, MO 63701

Dr. Vargas,

Thank you for your letter dated April 4, 2022.

Although I am confident a mutually beneficial agreement can be reached by our institutions, I do not believe the letters and responses have been productive. Despite two proposals submitted by Mineral Area College. The responses received have not helped to move the conversation forward, they merely continue to limit MAC in ways that make it nearly impossible to operate a college campus or serve the community.

I would prefer to continue all future discussions about our co-existence in Cape Girardeau in person, one-on-one, in the presence of a neutral third-party.

Sincerely,

A handwritten signature in black ink that reads "Joe Gilgour".

Joe Gilgour, Ed.D.
President, Mineral Area College

CC: Zora Mulligan