

**CBHE Presidential Advisory Committee  
Meeting Summary  
February 7, 2002  
Dr. Manuel Pacheco, Chairman**

The CBHE Presidential Advisory Committee met at 8:30 a.m. on Thursday, February 7, 2002, at Ramada Inn in Jefferson City. Members (or their representatives) present were:

Terry Barnes (Mineral Area College)  
Kent Farnsworth (Crowder College)  
Wayne Giles (Metropolitan Community Colleges)  
Henry Givens, Jr. (Harris-Stowe State College)  
David Henson (Lincoln University)  
Karen Herzog (East Central College)  
Dean Hubbard (Northwest Missouri State University)  
John Hylton for Blanche Touhill (University of Missouri-St. Louis)  
Marianne Inman (Central Methodist College)  
Jack Magruder (Truman State University)  
Steve Malott for Gary Thomas (University of Missouri-Rolla)  
John McGuire (St. Charles Community College)  
Norman Myers (Ozarks Technical College)  
Walter Nolte (North Central Missouri College)  
Manuel Pacheco (University of Missouri)  
Stephen Poort (State Fair Community College)  
James Scanlon (Missouri Western State College)  
Vicki Schwinke for Don Claycomb (Linn State Technical College)  
Henry Shannon (St. Louis Community College)  
Jackie Snyder (Penn Valley Community College)  
Jane Stephens for Ken Dobbins (Southeast Missouri State University)  
Judy Vickrey for Bobby Patton (Central Missouri State University)  
Richard Wallace (University of Missouri-Columbia)

Members absent from the meeting were:

John Cooper (Three Rivers Community College)  
John Keiser (Southwest Missouri State University)  
Julio Leon (Missouri Southern State College)  
Keith Lovin (Maryville University of St. Louis)  
William McKenna (Jefferson College)  
Edwin B. Strong, Jr. (Culver-Stockton College)  
Mark S. Wrighton (Washington University)

Members of the Coordinating Board present were:

Marie Carmichael, Chair  
Sandra Kauffman, Vice Chair  
Jim F. Summers Jr., Secretary  
John F. Bass  
Diana B. Bourisaw  
Adam B. Fischer  
Dudley R. Grove  
Mary Joan Wood

Members of the Coordinating Board absent were:

Mary K. Findley

Also attending were:

Kala Stroup, Commissioner of Higher Education  
Linda Danek, Administrative Assistant  
Joe Martin, Associate Commissioner for Fiscal and legislative Affairs  
Robert Stein, Associate Commissioner for Academic Affairs and Planning  
Leroy Wade, Director, Proprietary Schools  
John Wittstruck, Deputy Commissioner of Higher Education

### **Comparison of FY 2003 CBHE Appropriations Request with the Governor's Recommendations**

Mr. Joe Martin described the comparisons of the FY 2003 budget recommendation made by the Governor and the CBHE Appropriations Request. The Governor is recommending a 10 percent core reduction for all institutions. The UM-related core budgets were also reduced by 10 percent. State Seminary Funds and MOREnet maintained their core budget at the FY 2002 level. The MOBIUS increase will cover one-half of the ongoing costs with the institutions responsible for the remaining amount. In the financial assistance (MOSTARS) programs, the administrative core was reduced 13 percent in funding and 17 percent in FTE, the Advantage Missouri program was reduced to fund only continuing students and no additional funds were recommended for any of the other student grant programs.

The Governor's recommendation reduced the Coordinating Administration core funding by 18 percent and the FTE 24 percent, and eliminated the contracting for academic programs line of \$250,000 (Kansas-Missouri Reciprocal Agreement).

The recommendation level significantly reduces higher education's percentage of general revenue and places institutions at approximately the FY 1997 level in terms of purchasing power.

The presidents of the colleges and universities expressed concern about the significant core reduction. Most indicated that their boards would be considering fee increases. Concern was

also expressed about the deterioration in quality that occurs when such reductions occur over a period of time. UM indicated that the 10 percent reduction would delay their progress on mission enhancement goals.

### **Lincoln University/State Fair Community College Resolution**

Dr. Robert Stein reviewed the relationship between State Fair Community College (SFCC) and Lincoln University (LU) concerning courses delivered by SFCC in Jefferson City. Despite the existence of these agreements, LU continues to have concerns regarding SFCC's expansion in Jefferson City. Commissioner Stroup and CBHE staff have encouraged State Fair and Lincoln to work collaboratively to resolve their differences. The board, in February 2001, clarified its policy regarding courses delivered at external sites by reemphasizing that public funds shall not be used to promote unnecessary duplication of services within communities. The board also emphasized, that institutions work collaboratively with local partners to build on currently available general education coursework.

Amid continued disagreements about delivery of courses in support of State Fair's technical programs in Jefferson City, in October 2001, Lincoln requested a Chief Academic Officer (CAO) Conflict Resolution Committee be appointed in an attempt to reach a consensus between Lincoln and State Fair. Although progress was made with the utilization of the committee, it was apparent that underlying tension would continue to surface between the two institutions. The CAO Conflict Resolution Committee issued a report to the board for its December 6, 2001 meeting. After reviewing the report, the board asked CBHE staff to collect all relevant materials related to the situation in advance of its February 7, 2002 meeting.

The recommendation before the board later today, is a result of a special planning session held on January 7, 2002 at which the board reviewed all pertinent materials related to the conflict. In order to resolve this conflict, a return to greater oversight for all courses offered by SFCC in Jefferson City, as authorized by Section 163.191 (4), RSMo, must occur. Specifically, State Fair should be required to submit, for CBHE review and approval, all courses intended for delivery in Jefferson City.

Dr. Stein noted that the recommendation prepared for this situation is not meant as a solution for other two- and four-year institutions having similar discussions. The recommendation is only applicable for State Fair and Lincoln in Jefferson City. The recommended action emphasizes continued collaboration among Missouri's college and university presidents and chancellors.

Dr. Steve Poort, president, State Fair Community College, suggested that course by course approval should not be required for technical education courses.

Dr. David Henson, president, Lincoln University thanked CBHE staff for working diligently to arrive at a solution to a difficult situation. He expressed confidence that two open admission institutions would work collaboratively. The CBHE recommendation clarifies each institution's role in Jefferson City. Dr. Henson will recommend to Lincoln's Board of Curators that they support CBHE's action.

## **Update on the Missouri K-16 Coalition**

Dr. Stein summarized the progress of the K-16 Task Force on Achievement Gap Elimination. A draft report, attached to the board item, is the culmination of extensive research and analysis by the Task Force to determine indicators of significant achievement gaps in student performance for selected schools. These indicators include: lower performance on Missouri Assessment Program (MAP) tests at all grade levels in all subject areas, lower rates of college admissions test-taking, lower ACT scores, less college preparation work, lower high school graduation rates, lower college attendance rates, and greater need for college remediation. Dr. Stein stated that the K-16 TAGE believes that improving teacher quality is the most important factor in eliminating the achievement gaps among Missouri students. The draft report makes a series of recommendations aimed at improving teacher quality, including a call to action to school districts, colleges and universities, state departments, and Missouri citizens to help eliminate the student achievement gap.

Dr. Jane Stephens, chief academic officer, Southeast Missouri State University agreed that the state needs to enhance the prestige of teaching, but is concerned about using ACT scores as outcome measures when the scores are predictive measures of a student's success in college.

Dr. Celeste Ferguson, executive vice president for academic affairs, Harris-Stowe State College commented that implementation of some recommendations made by the K-16 TAGE would have different effects on various populations. Teachers may become discouraged from going to districts that are testing teachers. Harris-Stowe has many non-traditional students with no ACT score. The best and brightest students do not necessarily make the best teachers. The state needs to provide professional development opportunities for all teachers and look at ways to positively impact teacher instruction.

Dr. James Scanlon, president, Missouri Western State College stated that teacher quality affects student outcomes. He noted that Missouri Western requires a minimum ACT score of 22 for entrance into the institution's teacher education program. Dr. Scanlon believes two things need to be considered regarding the recommendations by the K-16 TAGE: 1) ability of ACT scores to predict outcomes of MAP tests and 2) focus should be on outcomes of teacher education programs, not entrance predictors.

Dr. Judy Vickrey, vice president for finance and administration, Central Missouri State University expressed concern that the report misses the culture and environment in the public schools systems, that beginning teachers must adapt to. New teachers are often given the least desirable classes, the lowest achieving students, and the heaviest class load. Key factors in attracting the best and brightest teachers are working conditions and starting salaries.

### **Discussion Regarding Strategies and Directions for Missouri Higher Education During the 91<sup>st</sup> General Assembly, Second Regular Session**

Dr. Richard Wallace, chancellor, University of Missouri-Columbia commented on the impact budget cuts have already had on higher education and the potential for additional cuts remains a big concern.

Dr. Jackie Snyder, president, Penn Valley Community College noted access and quality make community colleges cost-effective, attractive alternatives to many consumers seeking postsecondary education. With the current budget crisis, however, community colleges are forced to raise tuition and fees in order to recover costs for services they offer.

Dr. Dean Hubbard, president, Northwest Missouri State University urged the board to sponsor discussions on the positive economic returns higher education provides to consumers and continue to quantify personal benefits of higher education. He noted that he has seen a dramatic downward shift in state support at his institution. The burden for higher education is shifting from the state to families. As a system, we need to collectively speak to legislators and make them aware of the situation.

The meeting adjourned at 10:15 a.m.