

Tab 10

Approval of Proposed CBHE-Approved Mission Descriptions

Coordinating Board for Higher Education
March 6, 2019

BACKGROUND

The Coordinating Board for Higher Education is required by statute (173.030 RSMo) to conduct every five years a review of the missions for all Missouri public institutions of higher education. The CBHE delegates this responsibility to the Missouri Department of Higher Education (MDHE). The review, per statute, is based on the needs of the state's citizens, the requirements of business, industry, the professions, and government, and is intended to ensure higher education is responsive to state needs, is focused, balanced, and cost-effective, and provides high quality programs.

CURRENT STATUS

Most of the current CBHE-approved mission descriptions date back at least ten years, and most of them date back more than twenty. MDHE staff have worked with each public institution over the past year to develop a CBHE-approved mission description that reflects the institutions' appropriate role and scope currently within the state's higher education system; those descriptions are included as an attachment to this agenda summary.

The CBHE-approved mission descriptions serve several purposes, the most important of which is the review of proposals for new academic programs. They are also important to the development of a long-term plan for the rational allocation of resources among public colleges and universities. (*Blueprint Goal 3.3*)

NEXT STEPS

A statutory responsibility closely related to mission is establishing admission guidelines that are consistent with institutional missions. The current guidelines, much like the current CBHE-approved mission descriptions, date back many years and include criteria that is outdated and no longer relevant.

MDHE staff is working with the Council of Chief Academic Officers (CCAO) to develop new admission guidelines, ones that are relevant to the current higher education landscape. As a first step in this process was a lengthy discussion at the January CCAO meeting, which resulted in a path forward. MDHE staff have begun collecting data in preparation for further discussion at the April CCAO meeting. MDHE staff, in consultation with the CCAO, will propose revised admission guidelines and solicit feedback from the greater higher education community. MDHE staff will update the board at the June CBHE meeting, with the intent of bringing new admission guidelines to the board for its consideration at the September meeting.

During the course of this work several institutions expressed interest in modifying or expanding their missions; changes that would require the Coordinating Board to recommend revisions to current statutes. MDHE staff have had informal discussions with institutional representatives regarding the process for bringing such a request to the board for its consideration, including the timeline for making the request and the content and details of the request itself. These conversations thus far have been exploratory, but it is likely one or more institutions will soon ask the board to recommend modification of their current mission.

RECOMMENDATION

Staff recommend that the Coordinating Board for Higher Education approve each institution's mission description, as presented in the attachment.

ATTACHMENT

- Proposed CBHE-Approved Mission Descriptions

Coordinating Board for Higher Education
March 6, 2019

Tab 10 Attachment: PROPOSED CBHE-APPROVED MISSION DESCRIPTIONS

PROPOSED CBHE- APPROVED MISSION DESCRIPTIONS



CROWDER COLLEGE BOARD OF TRUSTEES'- APPROVED MISSION

Building a civil, serving, literate, learning community
of responsible citizens.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Crowder College is a community college located in Neosho, Missouri. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

Crowder College serves its CBHE-approved service region by offering academic programs leading to the Associate of Arts and the Associate of Science degrees, which transfer seamlessly to four-year institutions, postsecondary instruction in the liberal arts and sciences, and general education (including dual credit) that prepares students for transfer to four-year institutions. Crowder College also offers programs in career and technical education leading to certificates and the Associate of Applied Science degree, and provides basic and workplace skills training for career preparation and advancement as well workforce skills training and customized training for businesses. The college's largest program is General Studies. It has particular strengths in nursing, education, and agriculture.

Crowder College further fulfills its CBHE-approved mission by offering services in its region to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events, and the shared use of facilities (libraries, theatres, galleries, etc.) and other types of institutional assets not available elsewhere in the region.

Consistent with the provisions of 173.030(8) RSMo, Crowder College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



EAST CENTRAL COLLEGE BOARD-APPROVED MISSION

As the primary provider of higher education in the area, East Central College will serve the needs of those in the college district and service region by providing quality educational programs and services. As an open access institution, the College will serve students who have a range of preparation and ability. As a learning organization, the College will preserve and enhance its commitment to continuous quality improvement. As a planning institution, the College will make decisions informed by data.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

East Central College is a community college located in Union, Missouri. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

East Central College serves its CBHE-approved service region by offering academic programs leading to the Associate of Arts, the Associate of Science, the Associate of Fine Arts, and the Associate of Arts in Teaching degrees, which transfer to four-year institutions, and postsecondary instruction in the liberal arts and sciences, and general education (including dual credit) that prepares students for transfer to four-year institutions.

East Central College also offers many programs in career and technical education, leading to the Associate of Applied Science degree and certificates, and provides basic and workplace skills training for career preparation and advancement as well workforce skills training and customized training for businesses. The college's largest program is General Studies. It has particular strengths in nursing, allied health, and education.

East Central College further fulfills its CBHE-approved mission by offering services in its region to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events, and the shared use of facilities (libraries, theatres, galleries, etc.) and other types of institutional assets not available elsewhere in the region.

Consistent with the provisions of 173.030(8) RSMo, East Central College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.

Harris-Stowe State University's primary mission, as set forth in Senate Bill 153, is to address the higher education needs of the metropolitan St. Louis region. Toward the fulfillment of this mandate, the University offers a solid General Education curriculum, which serves as the foundation for the University's various baccalaureate programs in three broad professional areas, including baccalaureate degree programs in business, education, and arts and sciences.

In addition, the University is thoroughly committed to meeting to the greatest extent possible the needs of a student population that is diverse in age, culture, ethnicity and experiential backgrounds. In short, Harris-Stowe State University is strongly committed to providing a high-quality higher education experience that is both affordable and accessible to the diverse populations within and beyond the metropolitan St. Louis region. The University seeks to accomplish this overarching goal through an extensive academic support program, a college-preparatory academy for urban youth, supervision of student progress and through many community outreach and collaborative partnerships with businesses, government and educational institutions.

Underlying this commitment to a high-quality education is the University's emphasis on professional growth and personal development that is essential for an educated person entering a professional field.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Harris-Stowe State University, located in St. Louis, Missouri, offers baccalaureate and select master's degrees to address the higher education needs of the metropolitan St. Louis region. Harris-Stowe State University is designated as an open enrollment institution. Harris-Stowe is designated as one of two Historically Black College and Universities (HBCUs) in Missouri and serves African-Americans and other diverse student populations throughout the state.

Harris-Stowe State University serves its constituents by offering baccalaureate and master's degrees in business, education, and the arts and sciences appropriate to a teaching institution with a predominantly urban undergraduate student body. Harris-Stowe State University has particular strengths in mathematics and other STEM fields, and is one of the state's largest producers of African-American graduates in STEM fields, with biological sciences as one of its top ten highest producing programs.

Harris Stowe State University also fulfills its mission by offering services to promote and sustain economic development, small business development, attract talent to the region, and workforce development, in addition to a broad range of academic and cultural activities and events.

Consistent with the provisions of 173.030(8) RSMo, Harris-Stowe State University every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



JEFFERSON COLLEGE BOARD OF TRUSTEES'-APPROVED MISSION

Jefferson College serves our community by delivering quality learning opportunities that empower individuals to achieve their goals.

PROPOSED CBHE-APPROVED MISSION DESCRIPTION



Jefferson College is a community college located in Hillsboro, Missouri. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

Jefferson College serves its CBHE-approved service region by offering academic programs leading to the Associate of Arts, Associate of Fine Arts, Associate of Arts in Teaching, and the Associate of Science degrees, which transfer to four-year institutions. The College provides postsecondary instruction in the liberal arts & sciences, and general education (including dual credit) prepares students for transfer to four-year institutions. Jefferson College also offers programs in career and technical education leading to the Associate of Applied Science degree and certificates, and provides basic and workplace skills training for career preparation and advancement as well as workforce-skills training and customized training for businesses. Jefferson College has particular strengths in nursing, education, business, and law enforcement training, with a Commission on Accreditation for Law Enforcement Agencies-accredited (CALEA) law enforcement academy. The College delivers one of three veterinary technology programs in Missouri.

Jefferson College collaborates with other institutions on programs outside its CBHE-approved mission. Jefferson College is committed to degree completion by offering several 2+2 partnerships.

Jefferson College further fulfills its CBHE-approved mission by offering services in its region to promote and sustain economic development, small business development, and workforce development in addition to a broad range of academic and cultural activities and events. The College provides its communities use of facilities (libraries, theatres, galleries, etc.) and other types of institutional assets not available elsewhere in the region.

Consistent with the provisions of 173.030(8) RSMo, Jefferson College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



LINCOLN UNIVERSITY BOARD-OF CURATORS' APPROVED MISSION

Lincoln University of Missouri is a historically black, 1890 land-grant, public, comprehensive institution that provides excellent educational opportunities including theoretical and applied learning experiences to a diverse population within a nurturing, student-centered environment.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Lincoln University is a public, comprehensive, land-grant university located in Jefferson City, Missouri. Lincoln University is designated as a Historically Black College and University (HBCU) and, as such, serves African-Americans and other diverse student populations throughout the state.

Lincoln University is an 1890 land-grant institution with open enrollment to increase access to higher education in Missouri. Lincoln University also fulfills its land-grant mission by offering teaching, research and extension services to promote and sustain economic development, small business development, and workforce development with three farms, two urban impact centers, three rural outreach centers, a center on health and aging, collaborations with hospitals and demonstration sites around the state of Missouri. It has educators in both Urban Impact Centers in Kansas City and St. Louis, as well as outreach centers in Sikeston, Lilbourn, Caruthersville and Southeast Missouri. Lincoln University Cooperative Research supports high-quality research to address critical, emergent issues in agriculture and develop sustainable solutions to the problems farmers face. With an integration of education, research and Extension services, this nationally recognized program conducts a variety of multidisciplinary, cutting-edge research, through national and international collaborations. These mainly focus on animal science, plant science, food safety, natural resources and big data science or socioeconomics.

Lincoln University fulfills its mission by offering select associate, baccalaureate and master's degrees in agriculture/natural resources, education, STEM, business, social sciences, social work, and health-related professions, appropriate to a comprehensive institution with an undergraduate and graduate student body. Lincoln University has particular strengths in nursing, liberal arts and sciences, business, agriculture and education.

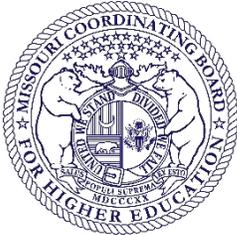
Lincoln University also fulfills its mission by offering services to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events.

Consistent with the provisions of 173.030(8) RSMo, Lincoln University every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



METROPOLITAN COMMUNITY COLLEGE BOARD OF TRUSTEES'-APPROVED MISSION

Preparing students, serving communities, creating opportunities.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Metropolitan Community College is a community college located in Kansas City, Missouri. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

Metropolitan Community College serves its CBHE-approved service region by offering academic programs leading to the Associate of Arts and the Associate of Science degrees, which transfer to four-year institutions, and postsecondary instruction in the liberal arts and sciences, and general education (including dual credit) that prepare students for transfer to four-year institutions. Metropolitan Community College also offers many programs in career and technical education leading to the Associate of Applied Science degree and certificates, and provides basic, workplace skills training for career preparation and advancement as well workforce skills training and customized training for businesses. MCC has particular strengths in the Health Sciences, Cybersecurity, Public Safety, industrial production technologies, business administration, and manufacturing.

Metropolitan Community College further fulfills its CBHE-approved mission by offering continuing education services in its region to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events, and the shared use of facilities (libraries, theatres, galleries, etc.) and other types of institutional assets not available elsewhere in the region.

Consistent with the provisions of 173.030(8) RSMo, Metropolitan Community College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



Mineral Area College
Serving Communities Since 1929

MINERAL AREA COLLEGE BOARD OF TRUSTEES'-APPROVED MISSION

The mission of Mineral Area College is to serve the community, to provide students a quality, affordable education, and to offer opportunities for professional and personal development in a safe, professional environment.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Mineral Area College is a community college located in Park Hills, Missouri. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

Mineral Area College serves its CBHE-approved service region by offering academic programs leading to the Associate of Arts and the Associate of Science degrees, which transfer to four-year institutions, and postsecondary instruction in the liberal arts and sciences, and general education (including dual credit) that prepares students for transfer to four-year institutions. Mineral Area College also offers many programs in career and technical education, leading to the Associate of Applied Science degree and certificates, and provides basic and workplace skills training for career preparation and advancement as well workforce skills training and customized training for businesses. Mineral Area College has particular strengths in nursing, education, and criminal justice.

Mineral Area College collaborates with other institutions on programs outside its CBHE-approved mission.

Mineral Area College further fulfills its CBHE-approved mission by offering services in its region to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events, and the shared use of facilities (libraries, theatres, galleries, etc.) and other types of institutional assets not available elsewhere in the region.

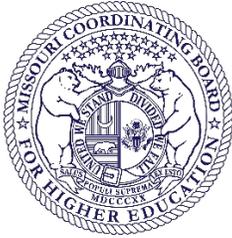
Consistent with the provisions of 173.030(8) RSMo, Mineral Area College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



**MISSOURI
SOUTHERN**
STATE UNIVERSITY.

**MISSOURI SOUTHERN STATE UNIVERSITY
BOARD-OF GOVERNORS' APPROVED MISSION**

Missouri Southern State University will educate and graduate knowledgeable, responsible, successful global citizens.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Missouri Southern State University is a public, master's-level comprehensive regional university located in Joplin, Missouri. Missouri Southern State University is designated as a moderately-selective enrollment institution.

Missouri Southern State University serves its constituents by offering select certificates, associate, baccalaureate and master's degrees in the liberal arts and sciences, education, health sciences, business, social sciences, protective services, and humanities. MSSU has a statewide designation as an institution of international/global education.

Missouri Southern State University has particular strengths in business, biology, criminal justice/protective and social services, education, and the health professions at the associate and baccalaureate levels.

MSSU offers certificates in arts and sciences, education, law enforcement, business, and the health professions that can be pursued for professional development or can be applied as stackable credentials toward the baccalaureate degree.

Missouri Southern State University fulfills its comprehensive mission by offering services to promote and sustain economic development, the PK-12 community, small business operations, and workforce readiness, in addition to offering a broad range of cultural enrichment opportunities.

Consistent with the provisions of 173.030(8) RSMo, Missouri Southern State University every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



MISSOURI STATE UNIVERSITY BOARD-OF GOVERNORS' APPROVED MISSION

Missouri State University is a comprehensive institution offering undergraduate and graduate programs, including the professional doctorate. The university educates students to be global citizen scholars committed to public affairs.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Missouri State University, located in Springfield, is a comprehensive university with a statewide mission in public affairs. Missouri State University is designated as a selective institution.

Missouri State University serves the state by offering baccalaureate and master's degrees in the arts and humanities, teacher education, agriculture, and the natural, health and social sciences appropriate to a teaching institution with a predominately undergraduate student body and a broad range of master's degrees. Missouri State also offers professional doctorate degrees in audiology, physical therapy, nursing practice and nurse anesthesia. Missouri State has particular strengths in business-related fields, agriculture, teacher education, environmental sciences and allied health disciplines.

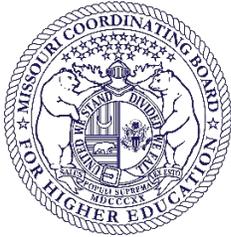
Missouri State University also fulfills its mission by offering services to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events.

Consistent with the provisions of 173.030(8) RSMo, Missouri State University every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



MISSOURI STATE UNIVERSITY-WEST PLAINS BOARD-OF GOVERNORS' APPROVED MISSION

Missouri State University-West Plains empowers students to achieve personal success and to enrich their local and global communities. As a two-year public institution, we provide accessible, affordable and quality educational opportunities.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Missouri State University-West Plains, a two-year branch campus of Missouri State University, is located in West Plains, Missouri. Missouri State University-West Plains is responsible for identifying and meeting the educational needs of Howell, Ozark, Douglas, Wright, Oregon, Texas, and Shannon counties.

Missouri State University-West Plains is a teaching institution, offering one-year certificates, two-year associate degrees and credit and noncredit courses to both traditional and nontraditional students to meet the ongoing and emerging employer and educational needs of the citizens of the area served. Missouri State University-West Plains collaborates with other institutions on programs outside its CBHE-approved mission.

Missouri State University-West Plains' largest program is the Associate of Arts in General Studies, and it has particular strengths in nursing and business.

Consistent with the provisions of 173.030(8) RSMo, Missouri State University-West Plains every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.

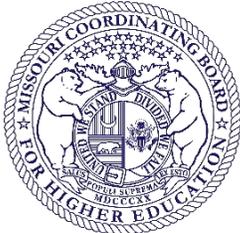


UNIVERSITY OF MISSOURI SYSTEM MISSION

The mission of the University of Missouri System, as a land-grant university and Missouri's only public research and doctoral level institution, is to discover, disseminate, preserve, and apply knowledge. The university promotes learning by its students and lifelong learning by Missouri's citizens, fosters innovation to support economic development, and advances the health, cultural and social interests of the people of Missouri, the nation, and the world.

UNIVERSITY OF MISSOURI BOARD OF CURATORS'-APPROVED MISSION

Missouri S&T integrates education, research and application to create and convey knowledge that serves our state and helps solve the world's great challenges



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Missouri University of Science and Technology (Missouri S&T), a campus of the University of Missouri System, is a STEM-focused research university. Missouri S&T provides education and conducts research to fulfill part of the University of Missouri's land-grant mission. Missouri S&T is designated as a highly-selective institution.

Missouri S&T fulfills its CBHE-approved mission by offering baccalaureate, master's and doctoral degrees in a wide range of engineering, computing and science disciplines. Missouri S&T also offers degrees in business, the liberal arts humanities, information science and technology, and social sciences.

Missouri S&T further fulfills its CBHE-approved mission through engagement with employers statewide, in both the public and private sectors, who are seeking well-educated and innovative employees, technical assistance, applied research solutions, and the discovery, dissemination, application, and preservation of knowledge.

Missouri S&T provides services designed specifically to meet the needs of statewide economic development (small business development, support for entrepreneurs, technical and professional services, and technology transfer), conducts basic and applied research, and collaborates with other universities in Missouri to ensure statewide access to baccalaureate-level programs in engineering.

Missouri S&T also fulfills its mission by offering services to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events.

Consistent with the provisions of 173.030(8) RSMo, the Missouri University of Science & Technology every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



MISSOURI WESTERN STATE UNIVERSITY BOARD-OF GOVERNORS' APPROVED MISSION

Missouri Western State University is a student-centered learning community preparing individuals for lives of excellence through applied learning.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Missouri Western State University, located in St. Joseph, Missouri, is an open access regional comprehensive university that serves its constituents by delivering high-quality academic programs directly or through collaboration with other institutions. Missouri Western State University is designated as the state's applied learning institution and as an open enrollment institution.

Missouri Western State University serves its constituents by offering a few selective associate degrees, baccalaureate degrees and master's degrees in business and technology; health professions; professional studies; fine and performing arts; and liberal arts and sciences appropriate to a teaching institution with an undergraduate and graduate student population. Missouri Western State University focuses on high impact educational opportunities for students, with most students completing significant applied learning experiences prior to their graduation. By providing access to higher education for all students, Missouri Western supports the opportunity for social mobility for Missouri citizens. The majority of Missouri Western students complete degrees in health professions, business, education, criminal justice, STEM fields, or other high demand fields.

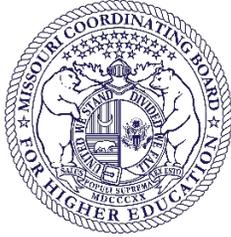
Missouri Western State University also fulfills its mission by offering services to promote and sustain regional entrepreneurship and economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events.

Consistent with the provisions of 173.030(8) RSMo, Missouri Western State University every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



NORTH CENTRAL MISSOURI COLLEGE BOARD OF TRUSTEES'-APPROVED MISSION

North Central Missouri College (NCCMC) provides accessible, affordable, and quality educational programs, with emphases on excellence in teaching, learning, workforce development, and service.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

North Central Missouri College is a community college located in Trenton, Missouri. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

North Central Missouri College serves its CBHE-approved service region by offering academic programs leading to the Associate in Arts and the Associate of Science degrees, which transfer to four-year institutions, and postsecondary instruction in the liberal arts & sciences, and general education (including dual credit) that prepares students for transfer to four-year institutions. North Central Missouri College also offers programs in career and technical education, leading to certificates and the Associate of Applied Science degree, and provides basic and workplace skills training for career preparation and advancement as well workforce skills training and customized training for businesses. North Central Missouri College has particular strengths in agriculture, nursing, and applied technology.

North Central Missouri College further fulfills its CBHE-approved mission by offering services in its region to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events, and the shared use of facilities (libraries, theatres, galleries, etc.) and other types of institutional assets not available elsewhere in the region.

Consistent with the provisions of 173.030(8) RSMo, North Central Missouri College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



**NORTHWEST MISSOURI STATE UNIVERSITY
BOARD-OF REGENTS' APPROVED MISSION**

Northwest Missouri State University focuses on student success - every student, every day.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Northwest Missouri State University is a public, master's level comprehensive university located in Maryville, Missouri. Northwest Missouri State University is designated as a moderately-selective institution.

Northwest Missouri State University offers certificates, baccalaureate degree programs and master's degree programs appropriate to a teaching institution with a predominantly undergraduate student body. It offers baccalaureate degrees in the arts and humanities and the natural sciences and social sciences, as well as in the applied fields of agriculture, communications, computer and information sciences, education, technology, recreation and leisure studies, allied health, nursing, and business. Northwest Missouri State also offers master's degrees, with particular strengths in business management & administration, allied health, computer science, education, and recreation.

Additionally, Northwest Missouri State University serves the Kansas City area through a multitude of academic programs, the Northland Center for Advanced Professional Studies, and a CBHE-approved Innovation Education Partnership.

Northwest Missouri State University also fulfills its mission by offering services to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events.

Consistent with the provisions of 173.030(8) RSMo, Northwest Missouri State University every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.

OZARKS TECHNICAL COMMUNITY COLLEGE

OZARKS TECHNICAL COMMUNITY COLLEGE BOARD OF TRUSTEES APPROVED MISSION

The college mission is to provide accessible, high quality and affordable learning opportunities that transform lives and strengthen the communities we serve.

PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Ozarks Technical Community College is a community college located in Springfield, Missouri. In addition to the Springfield campus, the OTC system includes the OTC Richwood Valley campus in Christian County and the OTC Table Rock campus in Taney County. The system also includes the Waynesville Education Center and the Lebanon Education Center, as well as OTC Online, which provides a robust offering of courses and programs. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

Ozarks Technical Community College serves its CBHE-approved service region by offering academic programs leading to the Associate of Arts and the Associate of Science degrees, which transfer to four-year institutions, and postsecondary instruction in the liberal arts and sciences, and general education (including dual credit) that prepares students for transfer to four-year institutions. Ozarks Technical Community College also offers programs in career and technical education, leading to certificates and the Associate of Applied Science degree, and provides basic and workplace skills training for career preparation and advancement as well workforce skills training and customized training for businesses. The college has particular strengths in business and marketing, technical education, and allied health programs.

Ozarks Technical Community College collaborates with other institutions on programs outside its CBHE-approved mission.

Ozarks Technical Community College further fulfills its CBHE-approved mission by offering services in its region to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events. OTC also frequently opens its facilities for use to a number of community groups and organizations.

Consistent with the provisions of 173.030(8) RSMo, Ozarks Technical Community College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.

ST. CHARLES COMMUNITY COLLEGE BOARD OF TRUSTEES'-APPROVED MISSION



SCC serves our community by focusing on academic excellence, student success, workforce advancement, and life-long learning within a global society. We celebrate diversity and we enrich the economic and cultural vitality of the region by providing an accessible, comprehensive, and supportive environment for teaching and learning.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

St. Charles Community College is a community college located in Cottleville, Missouri. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

St. Charles Community College serves its CBHE-approved service region by offering academic programs leading to the Associate of Arts and the Associate of Science degrees, which transfer to four-year institutions, and postsecondary instruction in the liberal arts and sciences, and general education (including dual credit) that prepares students for transfer to four-year institutions. St. Charles Community College also offers programs in career and technical education, leading to certificates and the Associate of Applied Science degree, and provides basic and workplace skills training for career preparation and advancement as well workforce skills training and customized training for businesses. St. Charles Community College has particular strengths in nursing and other allied health fields, education, and computer science.

St. Charles Community College further fulfills its CBHE-approved mission by offering services in its region to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events, and the shared use of facilities (libraries, theatres, galleries, etc.) and other types of institutional assets not available elsewhere in the region.

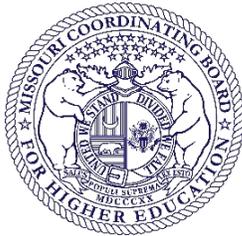
Consistent with the provisions of 173.030(8) RSMo, St. Charles Community College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



St. Louis Community College

ST. LOUIS COMMUNITY COLLEGE BOARD OF TRUSTEES'-APPROVED MISSION

St. Louis Community College expands minds and changes lives every day by offering high-quality educational experiences leading to degrees, certificates, employment, university transfer, and life-long learning



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

St. Louis Community College is a community college located in St. Louis, Missouri. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

St. Louis Community College serves its CBHE-approved service region by offering academic programs leading to the Associate in Arts, the Associate in Science, the Associate of Arts in Teaching, and the Associate in Fine Arts degrees, which transfer to four-year institutions, and postsecondary instruction in the liberal arts and sciences, and general education (including dual credit) that prepares students for transfer to four-year institutions. St. Louis Community College also offers programs in career and technical education, leading to certificates and the Associate of Applied Science degree, and provides basic and workplace skills training for career preparation and advancement as well as workforce skills training and customized training for businesses. St. Louis Community College has particular strengths in health sciences, visual arts, computer sciences, and culinary arts.

St. Louis Community College further fulfills its CBHE-approved mission by offering services in its region to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events, and the shared use of facilities (libraries, theatres, galleries, etc.) and other types of institutional assets not available elsewhere in the region.

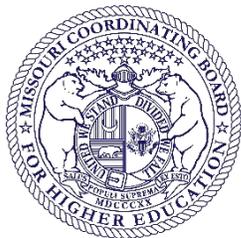
Consistent with the provisions of 173.030(8) RSMo, St. Louis Community College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



**SOUTHEAST MISSOURI
STATE UNIVERSITY · 1873**

SOUTHEAST MISSOURI STATE UNIVERSITY BOARD-OF REGENTS' APPROVED MISSION

Southeast Missouri State University provides student-centered education and experiential learning with a foundation of liberal arts and sciences, embracing a tradition of access, exceptional teaching, and commitment to student success that significantly contributes to the development of the region and beyond.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Southeast Missouri State University is a comprehensive public regional university located in Cape Girardeau, Missouri. Southeast Missouri State University is designated a moderately-selective institution

Southeast Missouri State University offers baccalaureate degree and master's degree programs through its five colleges – the Holland College of Arts and Media; the Harrison College of Business and Computing; the College of Education, Health, and Human Studies; the College of Humanities and Social Sciences; and the College of Science, Technology, Engineering and Mathematics. These programs include baccalaureate degrees in the visual and performing arts, the humanities, natural sciences and social sciences, as well as in the applied fields of computer science and cybersecurity, unmanned aircraft systems, agriculture, communications, education, industrial technology and engineering, allied health, nursing, and business, as well as master's degrees in diverse fields. Southeast Missouri State University's undergraduate program has particular strengths in the visual and performing arts, computer science, cybersecurity, education, business, industrial technology and nursing. Its graduate program is particularly strong in education, engineering technology, health professions, and business. Southeast also assists in the delivery of doctoral level education through participation in the statewide EdD cooperative doctorate program. Southeast Missouri State University's River Campus is the only campus in Missouri exclusively dedicated to art, dance, music and theatre. It is the only institution in Missouri accredited in art, dance, music, theatre and cybersecurity.

Southeast Missouri State University also fulfills its mission by offering services to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic, athletic, and cultural activities and events.

Consistent with the provisions of 173.030(8) RSMo, Southeast Missouri State University every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



STATE FAIR COMMUNITY COLLEGE BOARD OF TRUSTEES'-APPROVED MISSION

State Fair Community College provides relevant and innovative learning experiences that successfully prepare students for college transfer, career development and lifelong learning. SFCC is committed to being accessible and affordable; values collaborative partnerships; and strengthens and enriches the intellectual, economic and cultural vitality of the communities it serves.



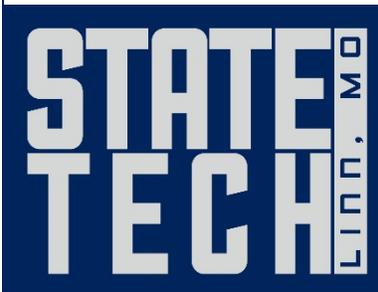
PROPOSED CBHE-APPROVED MISSION DESCRIPTION

State Fair Community College is a community college located in Sedalia, Missouri. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

State Fair Community College serves its CBHE-approved service region by offering academic programs leading to the Associate of Arts, the Associate of Fine Arts, the Associate of Arts in Teaching, and the Associate of Science degrees, which transfer to four-year institutions, and postsecondary instruction in the liberal arts and sciences, and general education (including dual credit) that prepares students for transfer to four-year institutions. State Fair Community College also offers programs in career and technical education, leading to certificates and the Associate of Applied Science degree, and provides basic and workplace skills training for career preparation and advancement as well workforce skills training and customized training for businesses. The college's largest program is the Associate of Arts. It also has particular strengths in nursing and other allied health fields, business administration, and education. State Fair Community College is also home to the internationally renowned Daum Museum of Contemporary American Art, which anchors a strong Fine and Performing Arts focus.

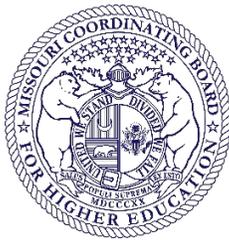
State Fair Community College further fulfills its CBHE-approved mission by offering services in its region to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events, and the shared use of facilities (libraries, theatres, galleries, etc.) and other types of institutional assets not available elsewhere in the region.

Consistent with the provisions of 173.030(8) RSMo, State Fair Community College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



STATE TECHNICAL COLLEGE OF MISSOURI BOARD-OF REGENTS' APPROVED MISSION

The State Technical College of Missouri prepares students for profitable employment and a life of learning.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

State Technical College of Missouri, located in Linn, Missouri, is a special purpose institution with a statewide mission established in statute to make available to students from all areas of Missouri, exceptional educational opportunities through highly specialized and advanced technical education and training.

State Technical College offers programs at the certificate and associate degree level in both emerging and traditional technologies with particular emphasis on technical and vocational programs not commonly offered by community colleges or area vocational technical schools. The college's primary consideration is on the industrial and technological manpower needs of the state. It has particular strengths in Construction & Heavy Equipment Operation, Automobile & Automotive Mechanics Technology, Medium & Heavy Vehicle Technology, Nuclear Power Technology, and Machine Tool Technology.

State Technical College is authorized to assist the state in economic development initiatives and to facilitate the transfer of technology to Missouri business and industry directly through the graduation of technicians in advanced and emerging disciplines and through technical assistance provided to business and industry.

State Technical College is authorized to provide technical assistance to area vocational technical schools and community colleges through supplemental on-site instruction and distance learning as such area vocational technical schools and community colleges deem appropriate.

Consistent with the provisions of 173.030(8) RSMo, the State Technical College of Missouri every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



THREE RIVERS COLLEGE

THREE RIVERS COLLEGE BOARD OF TRUSTEES'-APPROVED MISSION

Three Rivers College inspires, prepares, and empowers students to succeed through open access to high-quality learning opportunities that meet the needs of the communities we serve.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Three Rivers College is a community college located in Poplar Bluff, Missouri. It is responsible for serving the residents of its taxing district and its CBHE-approved service area.

Three Rivers College serves its CBHE-approved service region by offering academic programs leading to the Associate of Arts and the Associate of Science degrees, which transfer to four-year institutions, and postsecondary instruction in the liberal arts and sciences, and general education (including dual credit) that prepares students for transfer to four-year institutions. Three Rivers College also offers programs in career and technical education, leading to certificates and the Associate of Applied Science degree, and provides basic and workplace skills training for career preparation and advancement as well workforce skills training and customized training for businesses. Three Rivers College has particular strengths in nursing, education, criminal justice, and diesel mechanics.

Three Rivers College further fulfills its CBHE-approved mission by offering services in its region to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events, and the shared use of facilities (libraries, theatres, galleries, etc.) and other types of institutional assets not available elsewhere in the region.

Consistent with the provisions of 173.030(8) RSMo, Three Rivers College every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



TRUMAN STATE UNIVERSITY BOARD-OF GOVERNORS' APPROVED MISSION

The mission of Truman State University is to offer an exemplary undergraduate education to well-prepared students, grounded in the liberal arts and sciences, in the context of a public institution of higher education. To that end, the University offers affordable undergraduate studies in the traditional arts and sciences as well as selected pre-professional, professional, and master's level programs that grow naturally out of the philosophy, values, content, and desired outcomes of a liberal arts education.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

Truman State University, located in Kirksville, Missouri, is designated as a statewide liberal arts and sciences university. It is designated as a highly-selective enrollment institution.

Truman serves the state of Missouri by offering baccalaureate degrees in traditional liberal arts and sciences disciplines as well as select professional fields grounded in the liberal arts and sciences.

Truman State University also offers post-baccalaureate programs and master's degrees in a similar array of fields.

Truman State University further fulfills its mission by promoting a broad range of academic and cultural activities and events, outreach opportunities for lifelong learners, and support for the development of the local economy and statewide workforce. The University values service learning and engages students, faculty, and staff in various forms of community service.

Consistent with the provisions of 173.030(8) RSMo, Truman State University every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



UNIVERSITY OF
**CENTRAL
MISSOURI**
LEARNING TO A GREATER DEGREE

UNIVERSITY OF CENTRAL MISSOURI BOARD- OF GOVERNORS' APPROVED MISSION

The UCM experience transforms students into lifelong learners, dedicated to service, with the knowledge, skills and confidence to succeed and lead in the region, state, nation and world.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

The University of Central Missouri, is a public, master's level, comprehensive regional university located in Warrensburg, Missouri. The University of Central Missouri is designated as a moderately selective institution. The University of Central Missouri is designated as the state's baccalaureate and master's degree granting institution in professional applied science and technology.

The University of Central Missouri fulfills its mission by offering baccalaureate and master's degrees in the applied sciences appropriate to a teaching institution with a predominantly undergraduate student body. The University of Central Missouri also offers undergraduate and graduate certificates for use as stand-alone certifications in industry, or as stackable credentials toward degree completion. UCM has particular strengths in criminal justice/law enforcement, nursing, education, biological sciences, and business. At the master's level, it has strengths in computer science/information technology, and education.

The University of Central Missouri also fulfills its mission by offering services to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events.

The University of Central Missouri further serves the region through the Missouri Innovation Campus in collaboration with the Lee's Summit School District, Metropolitan Community College, and Kansas City area businesses.

Consistent with the provisions of 173.030(8) RSMo, the University of Central Missouri every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.

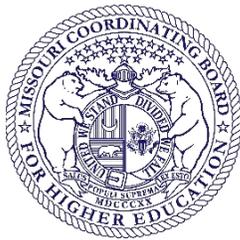
University of Missouri

UNIVERSITY OF MISSOURI SYSTEM MISSION

The mission of the University of Missouri System, as a land-grant university and Missouri's only public research and doctoral level institution, is to discover, disseminate, preserve, and apply knowledge. The university promotes learning by its students and lifelong learning by Missouri's citizens, fosters innovation to support economic development, and advances the health, cultural and social interests of the people of Missouri, the nation, and the world.

UNIVERSITY OF MISSOURI-COLUMBIA BOARD OF CURATORS' APPROVED MISSION

Our distinct mission, as Missouri's only state-supported member of the Association of American Universities, is to provide all Missourians the benefits of a world-class research university. We are stewards and builders of a priceless state resource, a unique physical infrastructure and scholarly environment in which our tightly interlocked missions of teaching, research, service and economic development work together on behalf of all citizens. Students work side by side with some of the world's best faculty to advance the arts and humanities, the sciences and the professions. Scholarship and teaching are daily driven by a commitment to public service — the obligation to produce and disseminate knowledge that will improve the quality of life in the state, the nation and the world.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

The University of Missouri-Columbia is the state's only public comprehensive research university. The University of Missouri-Columbia shoulders most of the responsibility for the university's 1862 land-grant mission. The University of Missouri is the only Missouri public institution of higher education authorized to offer doctor of philosophy degrees or first professional degrees. The University of Missouri-Columbia is designated as a selective institution.

The University of Missouri-Columbia serves the state of Missouri by offering a broad range of baccalaureate, masters, doctoral, and professional programs that include the humanities, physical and social sciences, agriculture, journalism, information sciences, education, engineering, law, public administration, business, and the full array of health professions, including medicine.

The University of Missouri-Columbia further serves the state through basic and applied research, and other services specifically designed to meet the state's economic development needs, as well as continuing professional education, technical and professional services, support of small businesses and entrepreneurs, and technology transfer.

The University of Missouri-Columbia also fulfills its mission by offering services to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events.

Consistent with the provisions of 173.030(8) RSMo, the University of Missouri-Columbia every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.



UNIVERSITY OF MISSOURI-KANSAS CITY

UNIVERSITY OF MISSOURI SYSTEM MISSION

The mission of the University of Missouri System, as a land-grant university and Missouri's only public research and doctoral level institution, is to discover, disseminate, preserve, and apply knowledge. The university promotes learning by its students and lifelong learning by Missouri's citizens, fosters innovation to support economic development, and advances the health, cultural and social interests of the people of Missouri, the nation, and the world.

UNIVERSITY OF MISSOURI-KANSAS CITY BOARD OF CURATORS' APPROVED MISSION

As an urban research university, the mission of the University of Missouri-Kansas City (UMKC) is to promote learning through the discovery, preservation and dissemination of knowledge of public value across a broad spectrum of disciplines and fields of study. UMKC celebrates the individual and embodies diversity and inclusion by intertwining these goals with innovation to enable transformational societal impact aimed at bringing cultural, social, health and economic prosperity to the metropolitan, regional and global communities



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

The University of Missouri-Kansas City, a campus of the University of Missouri System, serves the state through professional programs offered by its Schools of Dentistry, Law, Pharmacy, and the School of Medicine, which offers the only accelerated six-year dual-degree program in Missouri (BA/MD). The University of Missouri-Kansas City collaborates with other state universities to ensure regional access to selected professional, baccalaureate, master's and doctoral programs. The University of Missouri-Kansas City is designated as a selective institution.

The University of Missouri-Kansas City offers baccalaureate, masters, professional, and doctoral degrees in arts and humanities, the natural sciences, and the social sciences appropriate to a public, urban, high research institution with a diverse undergraduate student body. The University of Missouri-Kansas City has particular strengths in the performing arts (music, dance, theatre), biological and chemical sciences, computing and engineering, economics, education, management (business and non-profit), nursing and health studies, as well as in its professional programs.

The University of Missouri-Kansas City also fulfills its mission by offering services to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events.

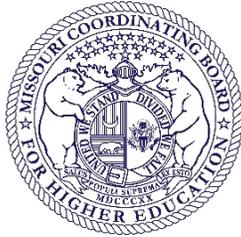
Consistent with the provisions of 173.030(8) RSMo, the Missouri University of Science & Technology every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.

UNIVERSITY OF MISSOURI SYSTEM MISSION

The mission of the University of Missouri System, as a land-grant university and Missouri's only public research and doctoral level institution, is to discover, disseminate, preserve, and apply knowledge. The university promotes learning by its students and lifelong learning by Missouri's citizens, fosters innovation to support economic development, and advances the health, cultural and social interests of the people of Missouri, the nation, and the world.

UNIVERSITY OF MISSOURI BOARD OF CURATORS' APPROVED MISSION

As the metropolitan, land-grant, research institution serving the most diverse and economically important region in Missouri, the University of Missouri-St. Louis delivers exceptional educational, research and engagement experiences that inform, prepare, challenge and inspire. We Transform Lives.



PROPOSED CBHE-APPROVED MISSION DESCRIPTION

The University of Missouri-St. Louis, a campus of the University of Missouri System, offers high-quality academic programs directly or through collaboration with other institutions. The University of Missouri-St. Louis is designated as a selective institution.

The University of Missouri-St. Louis offers baccalaureate, master's, and doctoral degrees in the arts and humanities, the natural sciences, the social sciences, and the professions appropriate to a high research activity institution with a high undergraduate student body. The state's only School of Optometry is housed at the University of Missouri-St. Louis, and UMSL has particular strengths in business, education, nursing, and sciences.

The University of Missouri-St. Louis further fulfills its mission by offering services to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events.

The University of Missouri-St. Louis also fulfills its mission by offering services to promote and sustain economic development, small business development, and workforce development, in addition to a broad range of academic and cultural activities and events.

Consistent with the provisions of 173.030(8) RSMo, the University of Missouri-St. Louis every five years will provide to the Coordinating Board evidence of fulfilling its CBHE-approved mission.