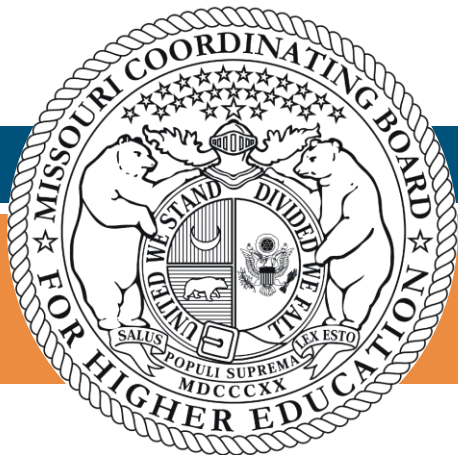


# Coordinating Board for Higher Education

## Public Meeting

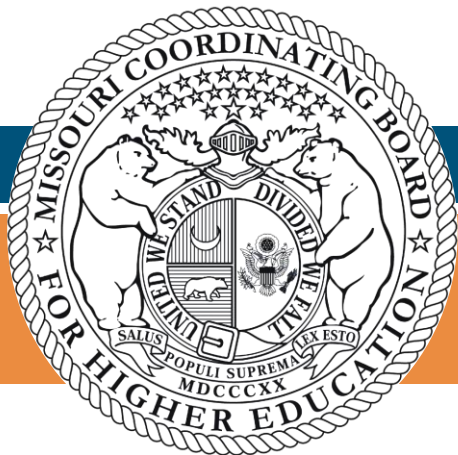


Coordinating Board for Higher Education  
December 12, 2018



**Carl Bolm, District 2, recently resigned from the Coordinating Board due to his heavy work schedule.**

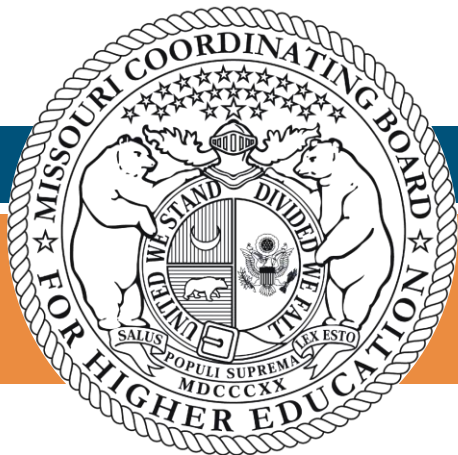
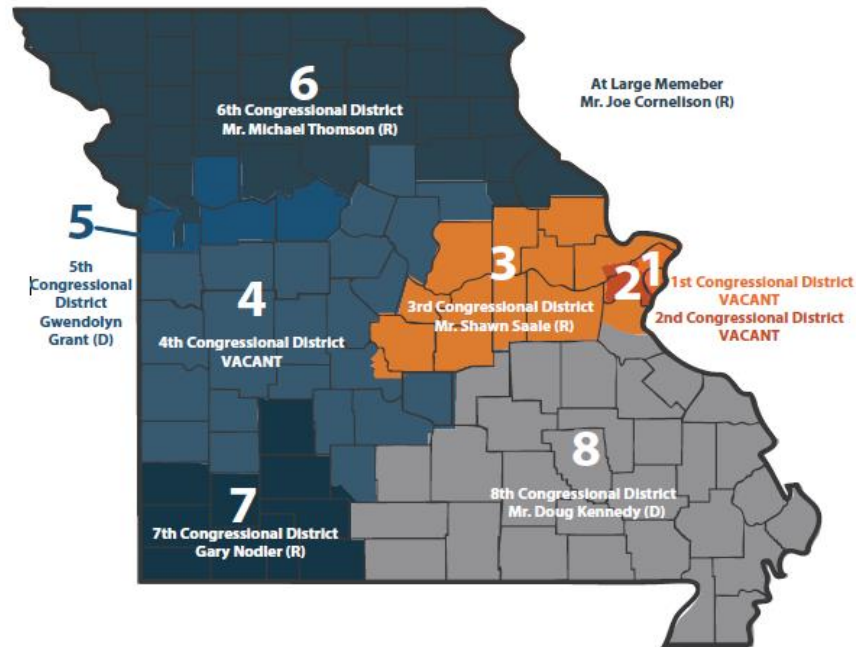
**Please join us in thanking Carl for his service to this board and to higher education over the past year and a half.**



General Business

**Coordinating Board for Higher Education  
December 12, 2018**

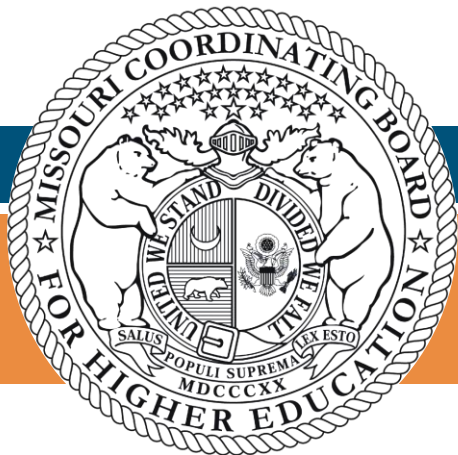
# Members by District



General Business

Coordinating Board for Higher Education  
December 12, 2018

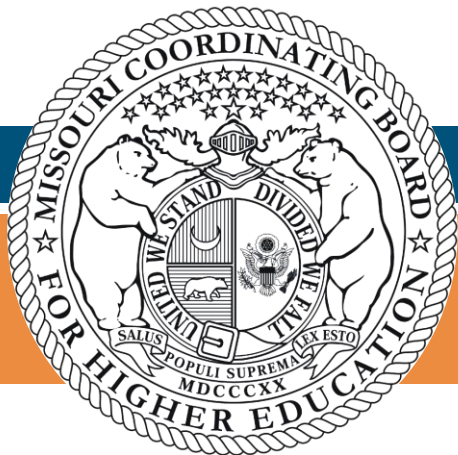
# Call to Order



General Business

**Coordinating Board for Higher Education**  
December 12, 2018

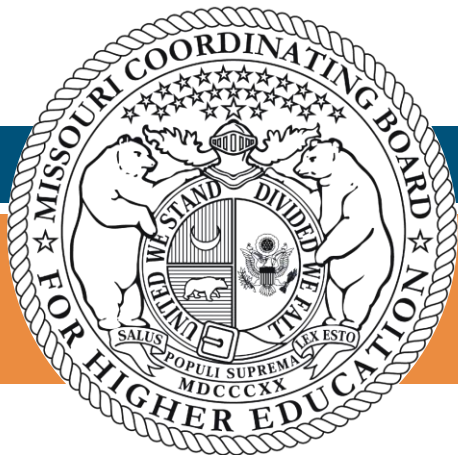
# Roll Call of Members and Determination of Quorum



General Business

**Coordinating Board for Higher Education**  
December 12, 2018

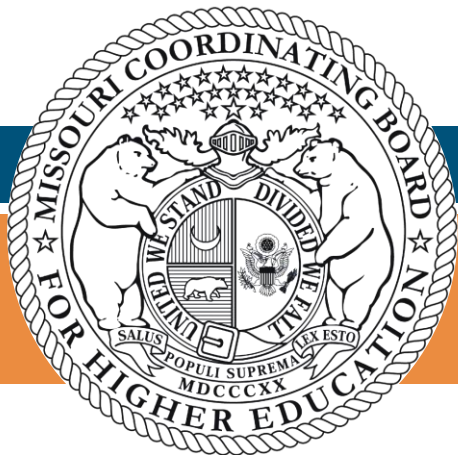
# Review and Approve Agenda



General Business

**Coordinating Board for Higher Education**  
December 12, 2018

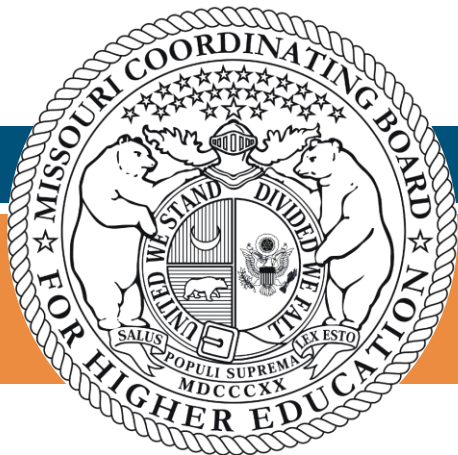
# Public Comment Period (5 minutes)



General Business

**Coordinating Board for Higher Education**  
December 12, 2018

# Review and Approve Consent Agenda

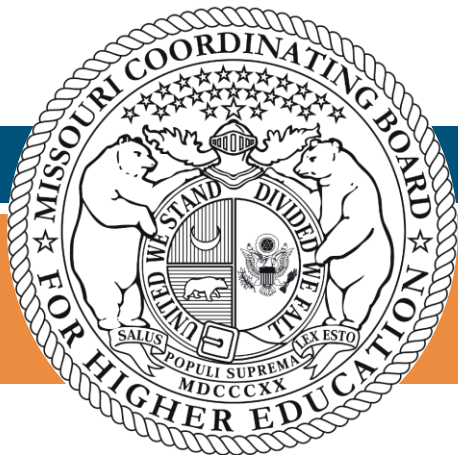


General Business

**Coordinating Board for Higher Education**  
December 12, 2018



# Distribution of Community College Funds

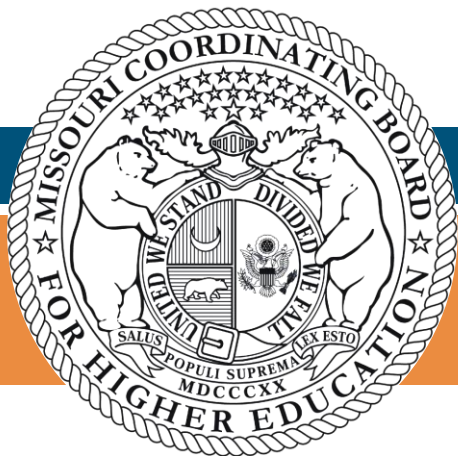


General Business

**Coordinating Board for Higher Education**  
December 12, 2018

# Election of 2019 CBHE Officers

Nicole Epstein  
General Counsel & Legislative Liaison



General Business

Tab 5

**Coordinating Board for Higher Education**  
December 12, 2018

# Current CBHE Officers

## Chair

Doug Kennedy



## Vice Chair

Mike Thomson



## Secretary

*Vacant*



General Business

Coordinating Board for Higher Education

December 12, 2018

# CBHE Nominating Committee Nominations

## Nominating Committee

- Mike Thomson
- Shawn Saale
- Joe Cornelison



## Nominations

- Chair: Doug Kennedy
- Vice Chair: Mike Thomson
- Secretary: Joe Cornelison

Additional nominations from the floor are welcome.



General Business

**Coordinating Board for Higher Education**

December 12, 2018

# Recommendation

Staff recommend CBHE members conduct a vote on the CBHE officer nominations.



General Business

**Coordinating Board for Higher Education**

December 12, 2018

# 2019 CBHE Officers

## Chair

Doug Kennedy



## Vice Chair

Mike Thomson



## Secretary

Joe Cornelison



Terms begin at the close of this meeting – officers shall serve for a period of one year and until their successors are elected and qualified.



General Business

**Coordinating Board for Higher Education**

December 12, 2018

Nicole Epstein  
nicole.epstein@dhe.mo.gov  
(573) 526-1577

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alyssa.mcleod@dhe.mo.gov



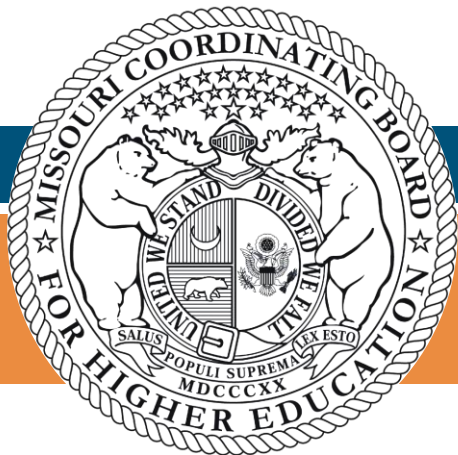
General Business

**Coordinating Board for Higher Education**

December 12, 2018

# Coordinating Board for Higher Education

## Public Meeting



Coordinating Board for Higher Education  
December 12, 2018



# 2019 & 2020 Meeting Dates

## 2019

March 5-6, 2019

June 4-5, 2019

September 10-11, 2019

December 10-11, 2019

*January 22, 2019*

*April 23, 2019*

*July 23, 2019*

*October 22, 2019*

## 2020

March 3-4, 2020

June 2-3, 2020

September 8-9, 2020

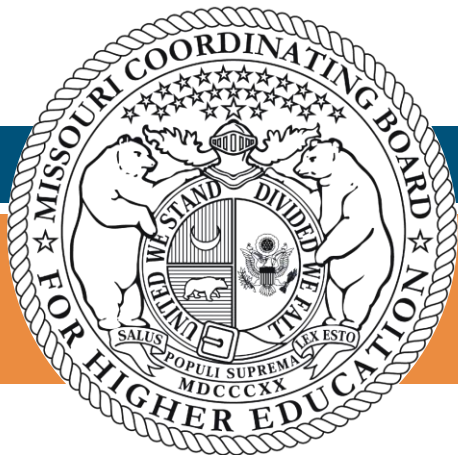
December 8-9, 2020

*January 21, 2020*

*April 21, 2020*

*July 21, 2020*

*October 20, 2020*

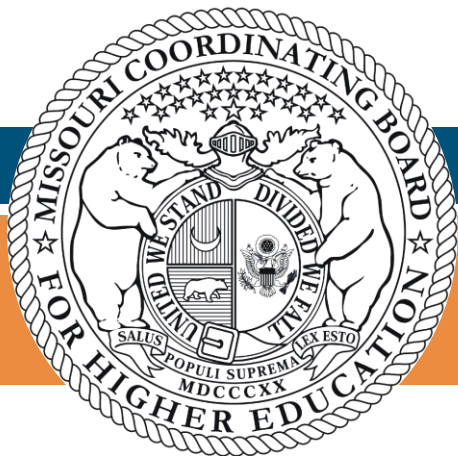


General Business

Tab 6

**Coordinating Board for Higher Education**  
December 12, 2018

# June 2019 CBHE Meeting Location Southeast Missouri State University



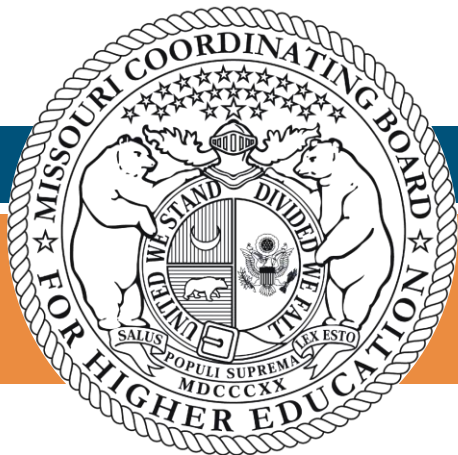
General Business

Tab 7

**Coordinating Board for Higher Education**  
December 12, 2018

# Proposed CBHE Bylaw Changes

Nicole Epstein  
General Counsel & Legislative Liaison



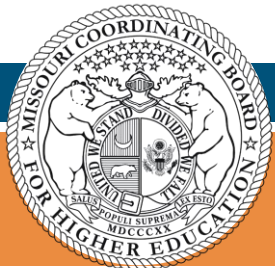
General Business

Tab 8

**Coordinating Board for Higher Education**  
December 12, 2018

# Proposed Changes

- Restructure the Audit, Budget and Financial Aid, and Academic Affairs and Workforce Needs committees
  - Current: Audit Committee and Budget and Financial Aid Committee membership is composed of 3 board members  
[See CBHE Bylaws, Article V, Section 2 & 3]
  - Change: no limit on committee membership allowing committee membership to consist of all board members
  
- Minor clean-up and editorial revisions for consistency



General Business

**Coordinating Board for Higher Education**

December 12, 2018

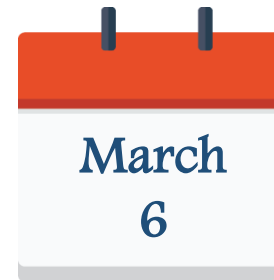
# Revision Process

## CBHE Bylaws, Article XI:

“These bylaws may be amended at any regular meeting of the Board by a two-third vote, provided that the amendment has been submitted in writing at the previous regular meeting.”



Amendment  
submitted in  
writing



Amendment  
subject to  
board vote



General Business

Coordinating Board for Higher Education

December 12, 2018

Nicole Epstein  
nicole.epstein@dhe.mo.gov  
(573) 526-1577

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alyssa.mcleod@dhe.mo.gov



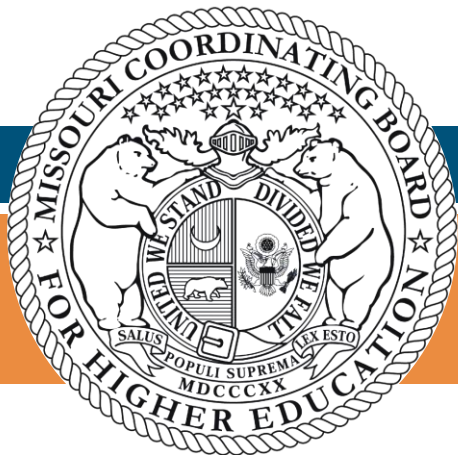
General Business

**Coordinating Board for Higher Education**

December 12, 2018

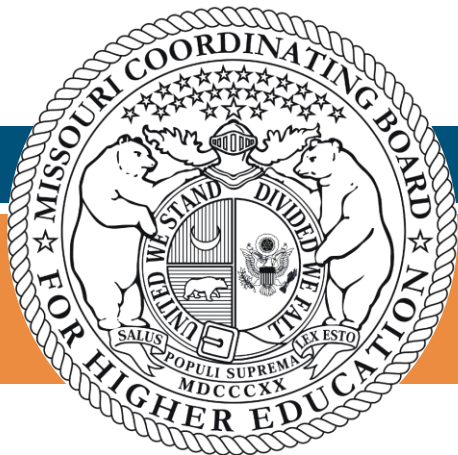
# Coordinating Board for Higher Education

## Public Meeting



Coordinating Board for Higher Education  
December 12, 2018

# 2019 Commissioner's Advisory Group Members and Meeting Dates



Report of the Commissioner

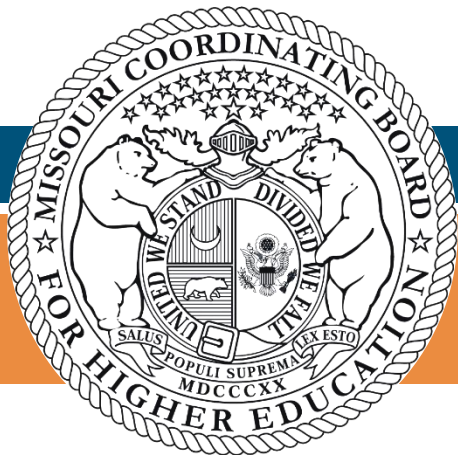
Tab 9

**Coordinating Board for Higher Education**  
December 12, 2018



# Group Charge

Commissioner Mulligan established the group to provide advice from and develop relationships among public college and university CEOs.

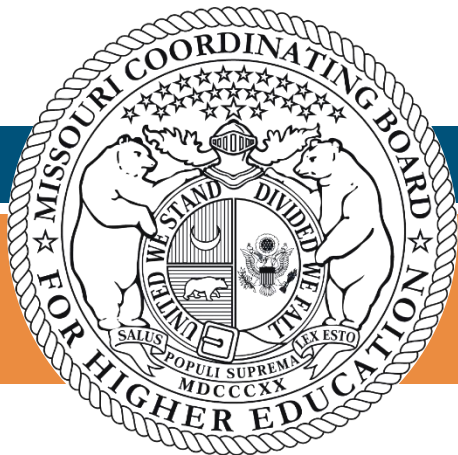


Report of the Commissioner

**Coordinating Board for Higher Education**  
December 12, 2018

# Membership

- Each sector will have a total of six representatives
- Terms are two years.
- Each sector group will recommend three new members by December 1 each year.
- New members' terms will begin at the group's January meeting
- There will be no standing members.
- The group will include CEOs only, including each sector group's CEO.
- No substitutes are permitted at meetings.



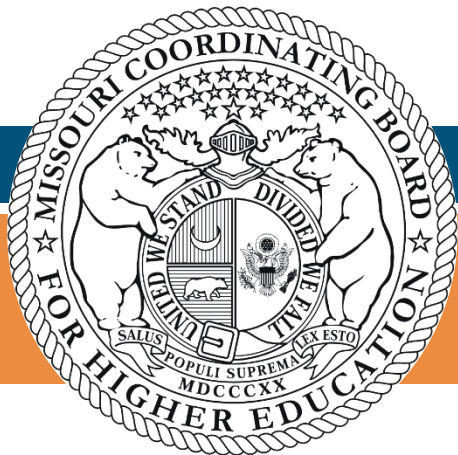
Report of the Commissioner

**Coordinating Board for Higher Education**  
December 12, 2018

# 2019 Membership

Public Universities	Community Colleges	State Tech
Mun Choi Tom George* John Jasinski Alan Marble* Sue Thomas* Dwaun Warmack <i>Paul Wagner</i>	Joanna Anderson Jon Bauer Hal Higdon Barbara Kavalier* Jeff Lashley* Jeff Pittman <i>Brian Millner</i>	Shawn Strong

\*denotes new members

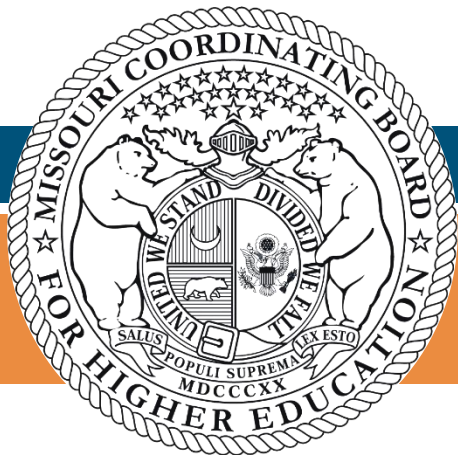


Report of the Commissioner

**Coordinating Board for Higher Education**  
December 12, 2018

# Anticipated Meeting Topics

January	April	July	September
<p>Welcome 3 new members from each sector</p> <p>Legislation</p> <p>Executive budget recommendations</p> <p>Update on MDHE goals for the year</p>	<p>Legislation</p> <p>Budget (including preliminary thoughts on upcoming FY budget cycle and process)</p> <p>MoExcels</p> <p>Update on MDHE goals for the year</p>	<p>MDHE approach to implementing new laws</p> <p>MDHE legislative agenda for upcoming session (if any)</p> <p>Upcoming FY budget cycle and process</p> <p>Update on MDHE goals for the year</p>	<p>MDHE approach to implementing new laws</p> <p>Update on MDHE goals for the year</p> <p>MDHE goals for next calendar year</p>

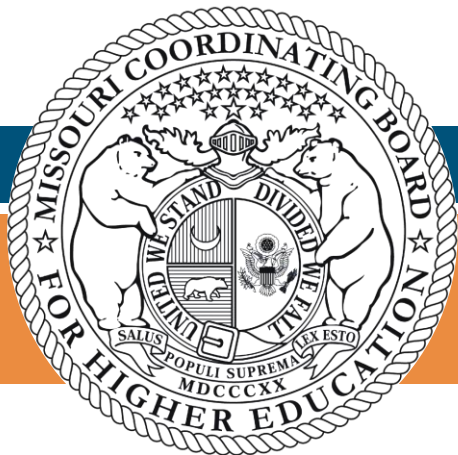


Report of the Commissioner

**Coordinating Board for Higher Education**  
 December 12, 2018

# 2018 Annual Report & “Big Goal”

Zora Mulligan  
Commissioner of Higher Education



Report of the Commissioner

Tab 10

**Coordinating Board for Higher Education**  
December 12, 2018

# 2018 Annual Report




Report of the Commissioner

Coordinating Board for Higher Education

December 12, 2018

# 2018 Blueprint for Higher Education Implementation Plan – Review

 <span style="font-size: 2em; font-weight: bold;">2018 Blueprint Implementation Plan</span>					
Aspiration	<p>The Missouri Department of Higher Education will develop innovative approaches to improving student outcomes and increasing public institutions' performance.</p>				
Themes	Coordination	Affordability	Access & Success	Communication	Meaningful Work
	<p style="text-align: center;"><b>Initiative</b></p> <p>Partner with Departments of Economic Development and Elementary &amp; Secondary Education and other stakeholders to launch a statewide workforce assessment <i>Blueprint Goal 3.3 Commissioner</i></p> <p>Develop a common data set about all institutions</p>	<p style="text-align: center;"><b>Initiative</b></p> <p>Increase FAFSA filing <i>Blueprint Goal 2 Outreach, Grants &amp; Scholarships, Communications</i></p> <p>Review financial aid programs and make outcomes-based, goal-driven recommendations <i>Blueprint Goal 2.1 Grants &amp; Scholarships, Data &amp; Research</i></p>	<p style="text-align: center;"><b>Initiative</b></p> <p>Reduce the number of remedial courses students must take before beginning credit-bearing courses <i>Blueprint Goal 1.1 Academic Affairs, Data &amp; Research</i></p> <p>Decrease number of credits that do not transfer for the course for which they were taken</p>	<p style="text-align: center;"><b>Initiative</b></p> <p>Advocate with legislators to ensure that initiatives that require their support are well-understood, modified to address their concerns, and ultimately adopted <i>Commissioner, Fiscal Affairs, General Counsel/Legislative Liaison</i></p> <p>Convene public college and university leaders to gather feedback and</p>	<p style="text-align: center;"><b>Initiative</b></p> <p>Ask each unit to establish goals and an approach to measuring progress toward those goals <i>Commissioner, Senior Staff, and All Managers</i></p> <p>Bring employees from each unit together to tackle an important problem that spans units and to produce a clearly</p>

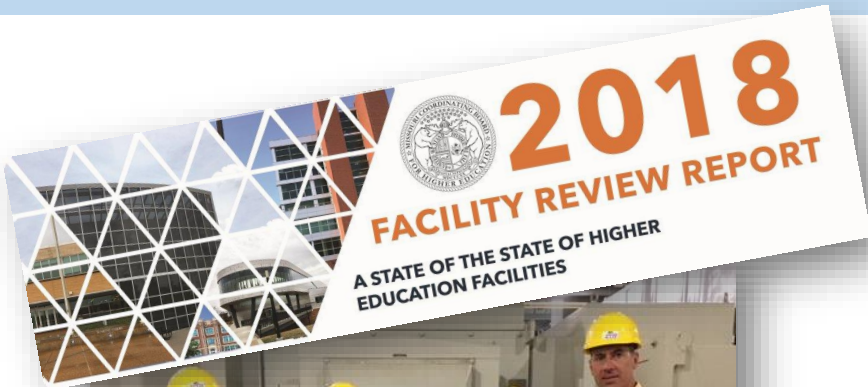


Report of the Commissioner

Coordinating Board for Higher Education

December 12, 2018

# 2018 Blueprint for Higher Education Implementation Plan – Coordination



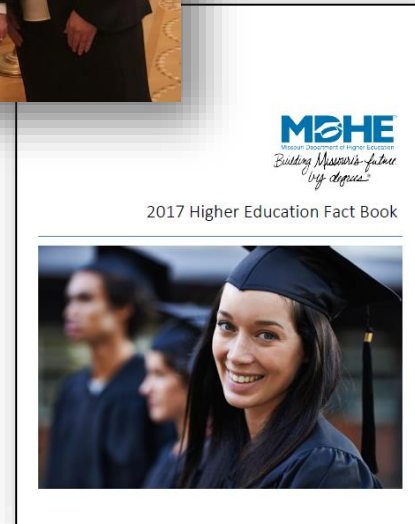
At the White House  
for an Executive  
Order Signing



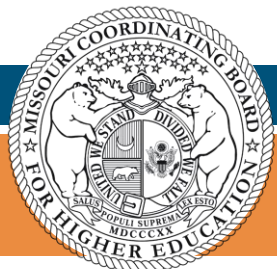
Facility Review tour at Mizzou



Best in Midwest Summit



Common Data Set



Report of the Commissioner

Coordinating Board for Higher Education

December 12, 2018



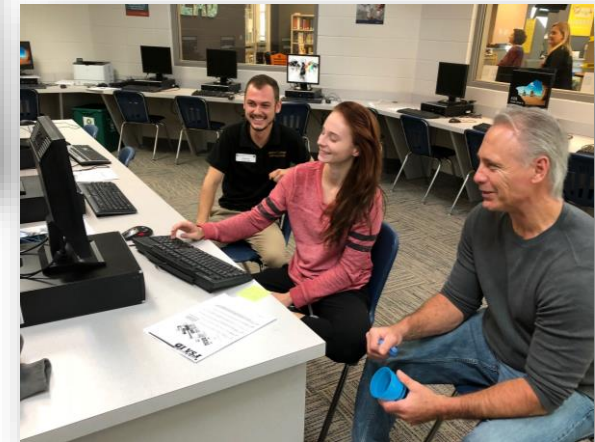
# 2018 Blueprint for Higher Education Implementation Plan – Affordability



State Financial Aid Task Force



FAFSA Frenzy volunteers from Columbia College at the MASFAP Conference



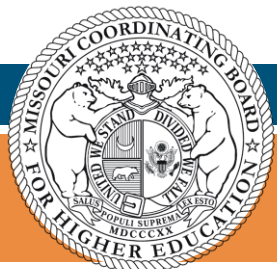
MCAC Adviser hosting a FAFSA Frenzy event in Marshfield

KEEPING College AFFORDABLE

TUITION & FEE INCREASES at MISSOURI PUBLIC UNIVERSITIES RANK 8TH LOWEST IN THE NATION

MOHE

2018-2019



Report of the Commissioner

Coordinating Board for Higher Education  
December 12, 2018

# 2018 Blueprint for Higher Education Implementation Plan – Access & Success



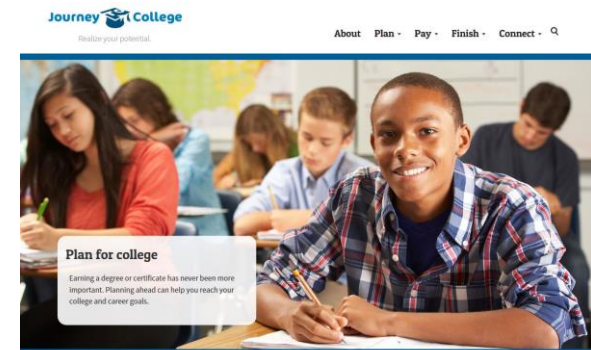
MDHE Staff celebrate Decision Day

MISSOURI  
MATH PATHWAYS



*Plot the right course.*

## Journey to College Website



Your journey to college begins here.



Missouri College  
Access Network  
Planning  
Committee



Report of the Commissioner  
Coordinating Board for Higher Education  
December 12, 2018

# 2018 Blueprint for Higher Education Implementation Plan – Communication



Talent for Tomorrow Podcast



Speaking to new school counselors



SLC Conference



Report of the Commissioner

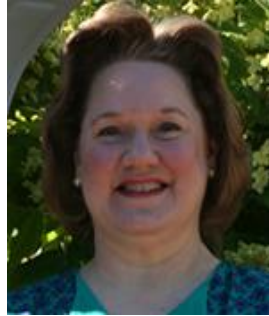
Coordinating Board for Higher Education

December 12, 2018

# 2018 Blueprint for Higher Education Implementation Plan – Meaningful Work



**Angelette Prichett**  
Director of Academic  
Programs & Initiatives



**Kathy Potter**  
Senior Associate for  
Borrower Services



**Samantha Dickey**  
Director of Strategic  
Initiatives



**Erik Anderson**  
Director of  
Academic Research



**Ryne Brown**  
Budget Analyst



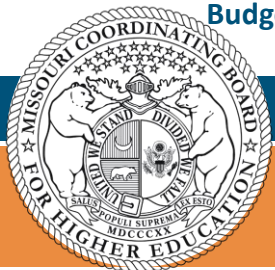
**Alyssa McLeod**  
Executive Assistant  
and Board Secretary



**Kelli Reed**  
Senior Associate for  
Student Financial Aid



**Marla Robertson**  
Assistant Commissioner for  
Missouri Student Loans



Report of the Commissioner

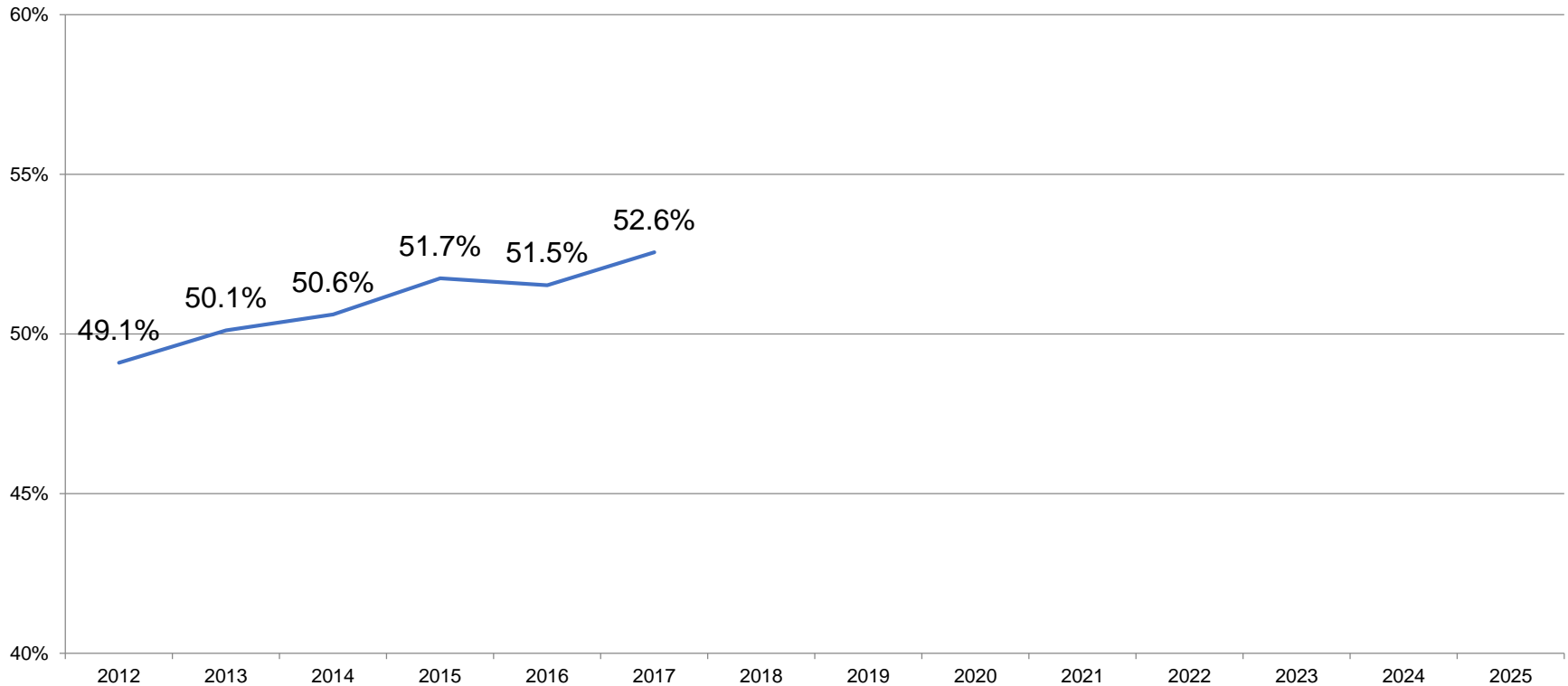
**Coordinating Board for Higher Education**

December 12, 2018

# “Big Goal” Midpoint Status Check

Percent of Working-Age Missourians (Age 25-64) With a Certificate or Above

60.0%



Report of the Commissioner

Coordinating Board for Higher Education

December 12, 2018

Zora Mulligan  
zora.mulligan@dhe.mo.gov  
(573) 751-2361

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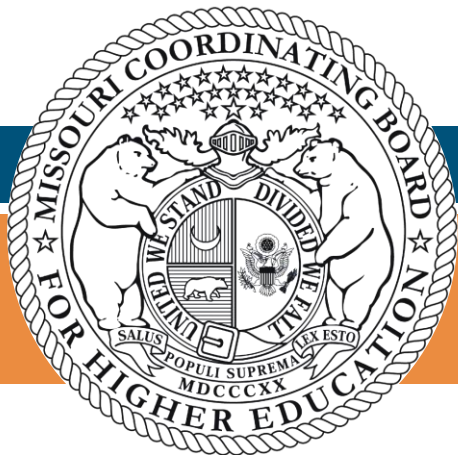
Report of the Commissioner

**Coordinating Board for Higher Education**

December 12, 2018

# Coordinating Board for Higher Education

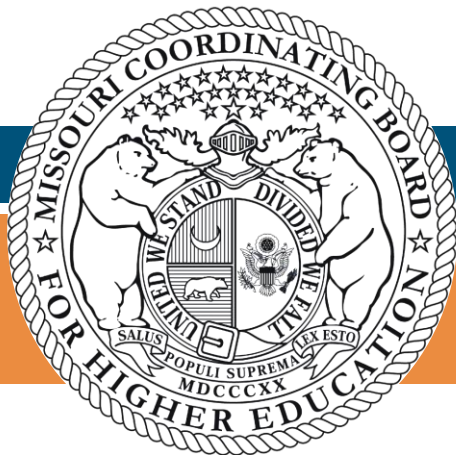
## Public Meeting



Coordinating Board for Higher Education  
December 12, 2018

# Draft Blueprint Implementation Plan: 2019

Zora Mulligan  
Commissioner of Higher Education




Report of the Commissioner

Tab 11

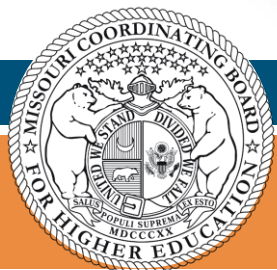
**Coordinating Board for Higher Education**  
December 12, 2018



# DRAFT Blueprint for Higher Education Implementation Plan: 2019

 <b>Draft Blueprint Implementation Plan: 2019</b>				
Aspiration	<p>The Missouri Department of Higher Education will develop innovative approaches to <u>improving student outcomes and increasing public institutions' performance.</u></p>			
Themes	<p><b>Coordination</b></p>	<p><b>Affordability</b></p>	<p><b>Access &amp; Success</b></p>	<p><b>Outreach</b></p>
	<p><b>Initiative</b></p> <p>Work with staff, stakeholders, and board members to develop, communicate, and implement a vision for a 21<sup>st</sup> century Department of Higher Education <i>Commissioner</i></p> <p>Partner with the Department of Economic Development to launch a State of the Missouri Workforce report and summit <i>Commissioner, Data &amp; Research, Strategic Communications &amp; Outreach</i></p> <p>Develop a new model for seeking institutions' funding requests for FY 2021</p>	<p><b>Initiative</b></p> <p>Increase FAFSA filing <i>Strategic Communications &amp; Outreach</i></p> <p>Implement redesigned financial aid programs <i>Financial Assistance</i></p> <p>Lead a collaborative initiative across state government to improve communication about support available for postsecondary training and education. <i>Strategic Communications &amp; Outreach</i></p> <p>Partner with other departments in state</p>	<p><b>Initiative</b></p> <p>Launch a State of Equity and Opportunity in Missouri Higher Education report and summit <i>Academic Affairs, Data &amp; Research, Strategic Communications &amp; Outreach</i></p> <p>Increase communication about 15 to Finish <i>Strategic Communications &amp; Outreach</i></p> <p>Partner with institutions to reduce barriers to completion and expansion of key workforce programs <i>Academic Affairs</i></p> <p>Develop academic degree maps for most common majors</p>	<p><b>Initiative</b></p> <p>Launch a public awareness campaign to promote the Big Goal of having 60% of Missourians have a degree or certificate by 2025 <i>Strategic Communications &amp; Outreach</i></p> <p>Expand Journey to College outreach to include K-12 and adult high schools <i>Strategic Communications &amp; Outreach</i></p> <p>Work with institutions' public information officers to promote higher education <i>Strategic Communications &amp; Outreach</i></p>

Tab 11, Attachment



Report of the Commissioner

Coordinating Board for Higher Education

December 12, 2018

# Blueprint Implementation Plan: Major Themes

Continuing to build a better than “government work” approach to communications and outreach



Improving data and research capabilities



Developing partnerships that multiply our reach



Using those strengths to tackle tough questions



Rethink and redefine the vision and mission of the department

Tab 11, Attachment



Report of the Commissioner

**Coordinating Board for Higher Education**

December 12, 2018

# Recommendation

Staff recommend that the board approve the 2019 Blueprint Implementation Plan, direct staff to proceed, and request regular updates on progress.



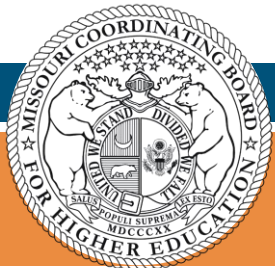
Report of the Commissioner

**Coordinating Board for Higher Education**

December 12, 2018

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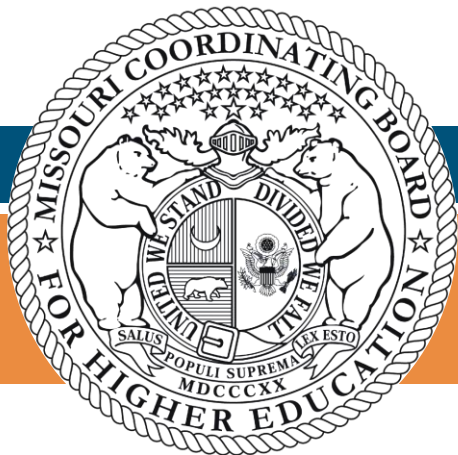
Report of the Commissioner

**Coordinating Board for Higher Education**

December 12, 2018

# Coordinating Board for Higher Education

## Public Meeting



Coordinating Board for Higher Education  
December 12, 2018

# Presidential Advisory Committee

## Departing PAC Member

Dr. Steven Kurtz, President  
Mineral Area College



Effective December 31, 2018

## New PAC Member

Ms. Shirley Hofstetter, Interim President  
Mineral Area College



Effective January 1, 2019



Presidential Advisory Committee

**Coordinating Board for Higher Education**  
December 12, 2018

# Presidential Advisory Committee

## New PAC Member

Dr. Roger Best, President  
University of Central Missouri



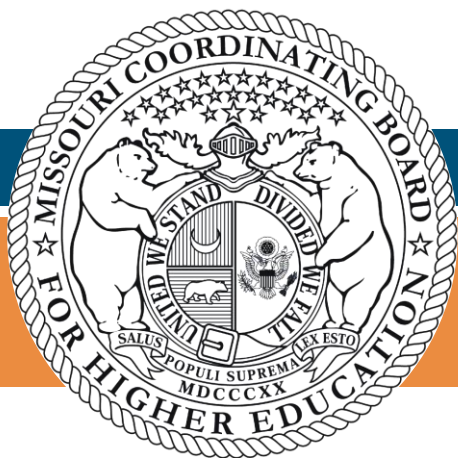
Effective November 5, 2018

## New PAC Member

Dr. Glen Colthrap, President  
Crowder College



Effective January 1, 2019

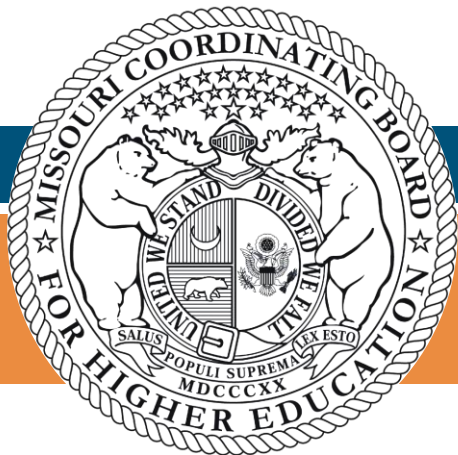


Presidential Advisory Committee

**Coordinating Board for Higher Education**  
December 12, 2018

# Higher Education Student Funding Act Draft Regulation

Nicole Epstein  
General Counsel & Legislative Liaison



Presidential Advisory Committee

Tab 12

**Coordinating Board for Higher Education**  
December 12, 2018



# HESFA Background

## **2007: SB 389**

Established HESFA and limited public institutions of higher education to increasing tuition by only CPI

**2008:** CBHE adopted a policy on HESFA Implementation

**2009:** CBHE adopted a revised policy on HESFA implementation

## **2018: SB 807 & 577**

Modified HESFA by allowing public institutions of higher education to increase tuition by CPI + an amount (up to 5%) that would produce an increase in net tuition revenue no greater than the amount by which state operating support was reduced in the previous fiscal year

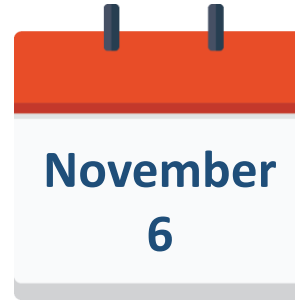
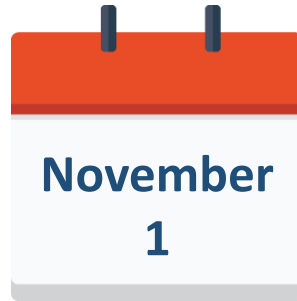
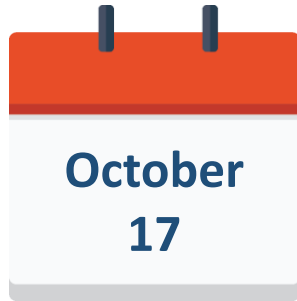


Presidential Advisory Committee

**Coordinating Board for Higher Education**

December 12, 2018

# Recent Outreach



Draft calculations discussed with Commissioner's Advisory Group

Draft rule distributed to stakeholders, including:  
Presidents, CFOs, Legal, IR Directors, COPHE, & MCCA

Draft rule presented at CFO quarterly meeting and Q&A session

Deadline for stakeholders to submit feedback and comments



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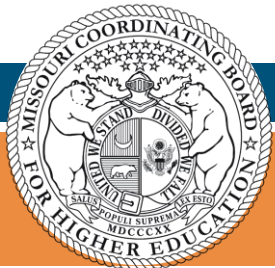
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# Draft Rule Highlights

## 1. New definitions

- Booked tuition
- Institutional aid (statutory)
- Net tuition revenue (statutory)
- Required fees
- State appropriations (statutory)
- State operating support (statutory)



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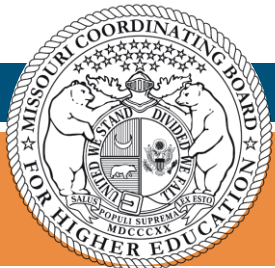
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# Draft Rule Highlights

## 2. Revised limits on tuition increases

- Aligns with statutory language to allow institutions CPI + an additional percentage (up to 5%) that would produce an increase in net tuition revenue no greater than the dollar amount by which the state operating support was reduced for the prior fiscal year (if applicable)



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December 12, 2018

# Draft Rule Highlights

## 3. Lengthened notification deadlines

- MDHE notification of average tuition and where each institutions falls – **December 1** (no change)
- MDHE notification of CPI and each institution's allowable increase – **January 31** (changed from January 16)
- Institution notification of tuition change – **July 1** (no change)
- MDHE notification that tuition change was received and determination of whether tuition increase triggers penalty – **15 calendar days** (changed from 1 business day) from the date of receipt



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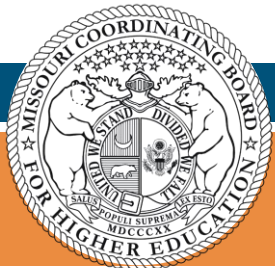
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December 12, 2018

# Draft Rule Highlights

## 4. Penalty, waiver process, and criteria

- Penalty = up to 5% of the institution's state operating appropriation during the fiscal year in which the tuition increase will occur
- MDHE will provide institution of public comments within 3 calendar days (changed from 1 business day)
- Institutions may submit more than 1 amended notice of tuition change if requested by the Commissioner
- Added “magnitude of tuition increase and the likely impact on the students the institution serves” as an extraordinary circumstance the Commissioner may consider when evaluating the waiver



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December 12, 2018

# Updated Recommendation

This is an information item only.



Budget and Financial Aid Committee

**Coordinating Board for Higher Education**

December 12, 2018

Nicole Epstein  
nicole.epstein@dhe.mo.gov  
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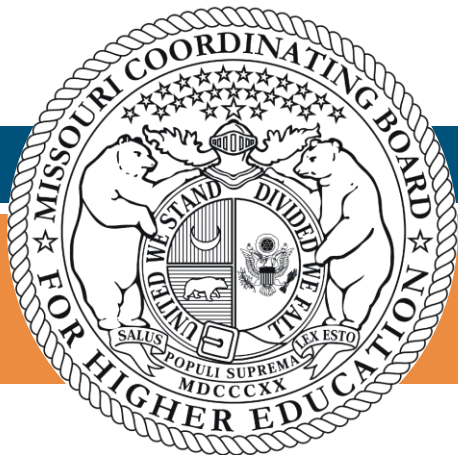
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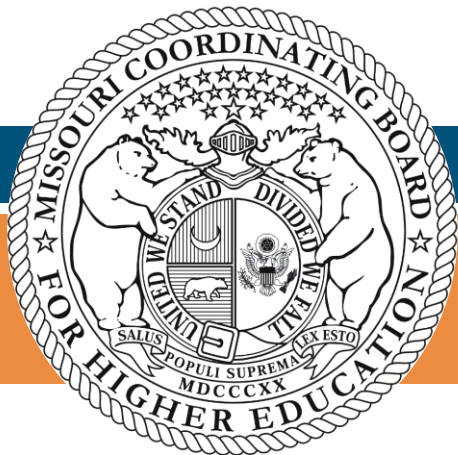
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December 12, 2018

# Update on Implementation of New Laws

Nicole Epstein  
General Counsel & Legislative Liaison



Presidential Advisory Committee

Tab 13

**Coordinating Board for Higher Education**  
December 12, 2018

# Implementation Update: Computer Science Provision

[HB 3]

## Summary

Allows a high school student to substitute a math, science, or practical arts course with a computer science course provided that the student has taken all classes with a required end-of-course exam; requires DESE to cooperate with DHE to develop and implement academic requirements for computer science courses

## Update

- Selected 4 faculty members to serve on the workgroup as representatives of public higher education institutions
- Workgroup timeline:
  - Present draft recommendations to State Board of Education: 2/19
  - Comment period: 2/19-3/12
  - Present final recommendations to State Board of Education: 4/16
- Implementation: 2019-2020 school year



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December 12, 2018

# Implementation Update: HESFA Provision

[SB 807 & 577]

## Summary

Modifies HESFA by allowing public institutions of higher education to increase tuition by CPI + an amount (up to 5%) that would produce an increase in net tuition revenue no greater than the amount by which state operating support was reduced in the previous fiscal year

## Update

- Drafted HESFA rule based on current CBHE policy
- Solicited stakeholder feedback
- Seek approval of rule from CBHE
- Promulgate rule



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December 12, 2018

# Implementation Update: Career and Salary Provision

[HB 1606]

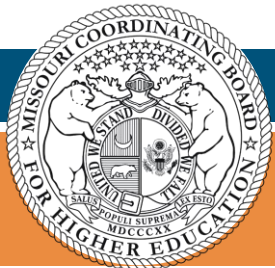
## Summary

Requires the CBHE and DED to provide specific career and salary information for each credential offering offered by a public institution of higher education; the information must appear on the public institution's website and in the course catalog alongside its credential offerings, if the institution publishes a course catalog

\*Takes effect: October 1, 2019

## Update

- Working with OA-ITSD to determine whether MoSCORES can build reports
- Provide draft reports by March 1, 2019 and solicit feedback from institutions
- Provide reports for the 2019-2020 academic year no later than September 15, 2019



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December 12, 2018

# Implementation Update: Career Readiness Course Task Force Appointment

[HB 1606]

## Summary

Requires Commissioner Mulligan to appoint a representative of a public four-year institution of higher education to the Career Readiness Course Task Force – which is tasked with exploring the possibility of a course covering various career topics to students in 8<sup>th</sup> or 9<sup>th</sup> grade

## Update

- Appointed Dr. Joanie Hartnett, Associate Professor of Middle, Secondary, and Adult Education at the University of Central Missouri



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December 12, 2018

# Implementation Update: Financial Aid Provisions

[HB 1744; SB 807 & 577; SB 603; and SB 870]

## Access Missouri Summary

Modifies the Access Missouri financial assistance program by allowing students attending specified virtual institutions to be eligible for awards

## A+ Scholarship Program Summary

Modifies the student eligibility for the A+ scholarship program by removing the requirement that a student's attendance occur in the 3 years *immediately* prior to graduation and clarifies that the student must have graduated from an A+ designated school

## Public Safety Officer Summary

Expands the list of professions whose children and spouses are eligible to receive a public safety officer or employee survivor grant from the CBHE

## Update

- Submit rule revisions to the Governor's Office
- File rule revisions with the Secretary of State



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Coordinating Board for Higher Education

December 12, 2018

# Implementation Update: Degree Authorization Provision

[HB 1465 and SB 807 & 577]

## Summary

Modifies various provisions relating to degree offerings at public institutions of higher education; outlines the CBHE's authority to approve, disapprove, or provisionally approve new degree programs

## Update

- Filed rule revisions with the Secretary of State
- Anticipated effective date: April 30, 2019



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December 12, 2018



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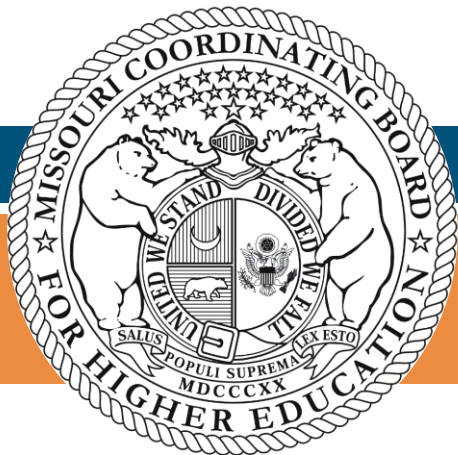
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December 12, 2018

# Coordinating Board for Higher Education

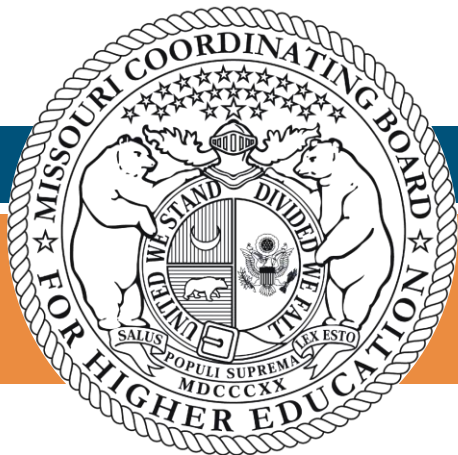
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Coordinating Board for Higher Education  
December 12, 2018

# MoExcels Funding Recommendations

Zora Mulligan  
Commissioner of Higher Education



Budget and Financial Aid Committee

Tab 14

Coordinating Board for Higher Education  
December 12, 2018

# Timeline

2018

- **September 21:** The CBHE approved the FY 2020 budget request, including \$55.8 million for workforce initiatives.
- **September 24:** The MDHE issued a RFP for workforce funding to all public institutions.
- **October 2:** A revised RFP was issued to the institutions.
- **November 2:** Proposals were due to the MDHE.

2019

- **January:** The Governor releases his budget recommendations.
- **May 10:** The General Assembly's deadline to pass all budget bills.
- **July 1:** Funding will be made available to the institutions to spend.



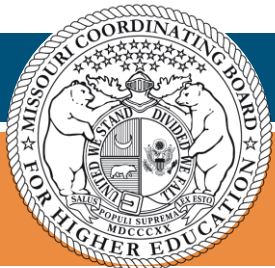
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Coordinating Board for Higher Education

December 12, 2018

# Proposals

- Received: 39
  - Amount Requested: \$74.8 million
- 
- Recommended: 26
  - Amount Recommended: \$53.5 million



Budget and Financial Aid Committee

**Coordinating Board for Higher Education**

December 12, 2018

# Factors Considered

- Adherence to RFP
- Budget request
- Program need
- Ability to quickly meet the demand
- Population served
- Strength of proposal



Budget and Financial Aid Committee

**Coordinating Board for Higher Education**

December 12, 2018

# Ranked List

#	Institution	Proposal Title	\$\$ Request
1	Ozarks Technical Community College	Center for Advanced Manufacturing	\$5,000,000
2	St. Louis Community College	Talent Pipeline: Nursing and IT	\$2,118,273
3	Missouri State University	Ozark Region Nursing Collaboration	\$3,275,000
4	Moberly Area Community College	Mechatronics Center of Excellence	\$984,900
5	State Fair Community College	Health Sciences Center for Excellence	\$454,532
6	University of Central Missouri	Information Technology Expansion	\$710,000
7	Truman State University	Data Science	\$169,256
8	Crowder College	Advanced Training and Technology Center Program Expansion	\$17,500
9	Moberly Area Community College	Truck Driving Program	\$400,000
10	Truman State University	Behavioral Health and Counseling	\$101,935
11	Harris-Stowe State University	Teacher Certification	\$85,800
12	North Central Missouri College	Leading Edge: Ag & Manufacturing	\$350,000
13	State Technical College of Missouri	Infrastructure Technician Education	\$3,000,000

#	Institution	Proposal Title	\$\$ Request
14	Lincoln University	LPN-BSN Bridge Program	\$112,350
15	Missouri Western State University	Center of Excellence in Applied Health Care Learning	\$587,099
16	Missouri Southern State University	Environmental Health and Safety Curriculum	\$188,428
17	Northwest Missouri State University	Next Generation Ag	\$171,500
18	St. Charles Community College	Center of Excellence for Healthy Living	\$1,580,000
19	Southeast Missouri State University	Cybersecurity	\$4,694,300
20	University of Missouri	Online for Adults	\$20,000,000
21	Metropolitan Community College	Advanced Manufacturing Institute	\$8,350,000
22	Northwest Missouri State University	Online BSN	\$10,112
23	Northwest Missouri State University	Emergency Managers and Responders	\$85,000
24	Missouri Southern State University	Graduate Certificate in Healthcare Informatics	\$202,559
25	Southeast Missouri State University	Health	\$243,166
26	Northwest Missouri State University	Swine Production	\$560,000



Budget and Financial Aid Committee

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December 12, 2018

# Recommendation

Staff recommend that the CBHE approve the list of proposals in Attachment E.



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December 12, 2018



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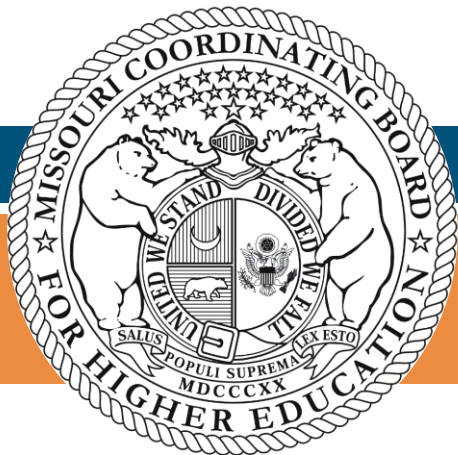
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December 12, 2018

# Coordinating Board for Higher Education

## Public Meeting

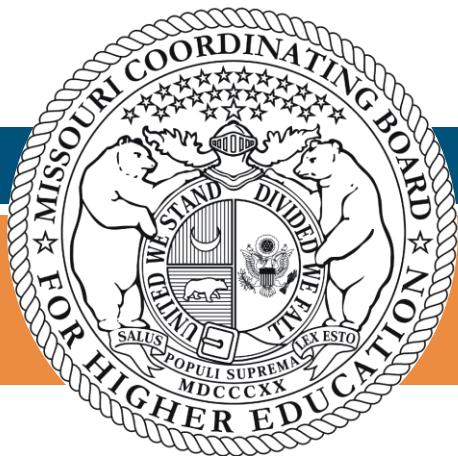


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December 12, 2018

# Certification of Performance Measures

Jeremy Kintzel

Director of Data and Research Services



Budget and Financial Aid Committee

Tab 15

**Coordinating Board for Higher Education**  
December 12, 2018

# Performance Funding Background

- Current measures first collected last year, following 2017 Performance Funding task force
- Previous framework streamlined with new measures in response to feedback
- The Coordinating Board has previously endorsed three-year cycles for revision; current collection is year two of a cycle

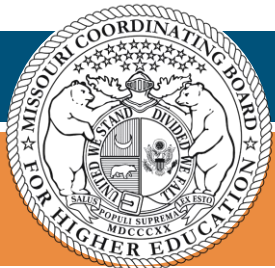


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December 12, 2018

# The “Five Questions”

- Are students completing certificates and degrees?
- Are students mastering what they study?
- Are graduates getting jobs or continuing their education?
- Are college costs affordable?
- Are Missouri’s colleges and universities spending funds judiciously?



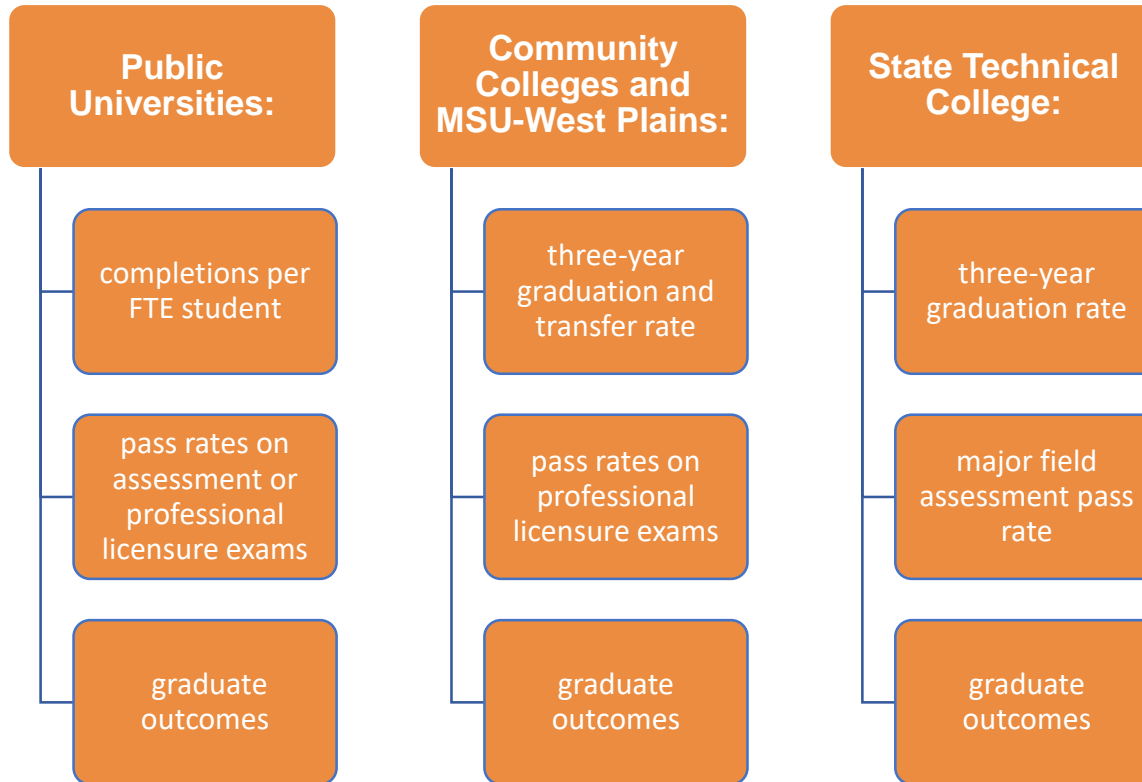
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# Priority Measures

Six measures per sector, but “priority measures” identified for focus in FY2020 budget request



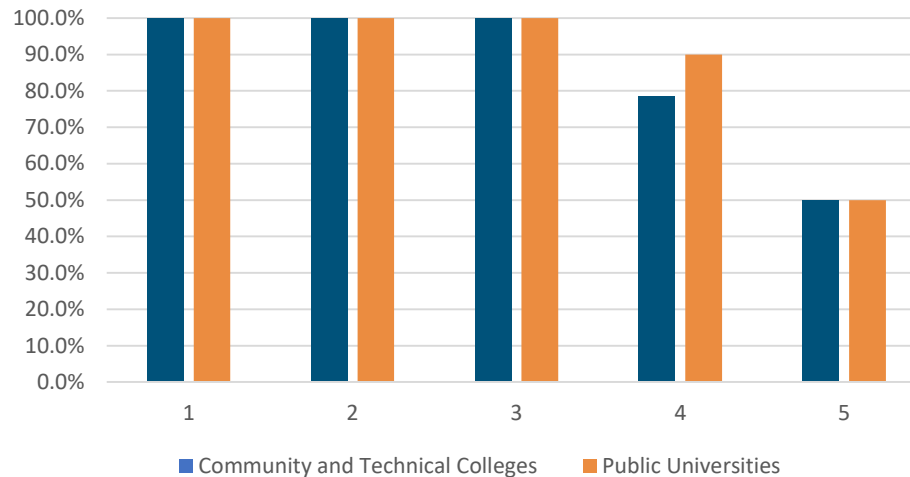
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# Performance Summary

Missouri Performance Funding Measures Met Fiscal Year 2018



## Priority Measures:

- 24 institutions met at least one measure (100 percent)
- 20 institutions met two measures (83 percent)
- Graduate Outcomes TBD



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Coordinating Board for Higher Education

December 12, 2018

# Waiver Request

- Harris-Stowe State University requested a waiver on the completions per FTE measure.
- Performance stable from 2014-16 to 2015-17.
- Unweighted completions increased each year from FY2014 to FY2017, and Pell completions up since FY2014.
- FTE increased 17 percent from FY2014 to FY2017 – this can be an issue, since completions obviously lag.
- The Commissioner recommends granting a waiver in this narrow circumstance.



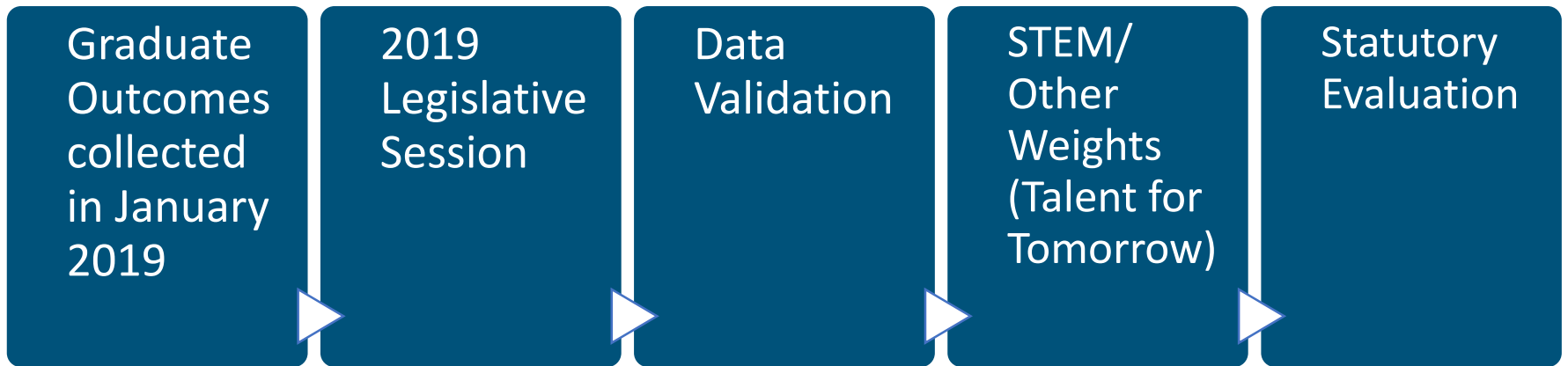
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# Next Steps

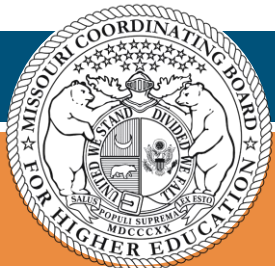


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December 12, 2018

# Recommendation

It is recommended that the Coordinating Board approve and certify performance measures as reported by the institutions and summarized in the attachment. Results will be shared with the state Office of Budget and Planning, and results for the final graduate outcomes measure will be certified at the January teleconference.



Budget and Financial Aid Committee

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December 12, 2018

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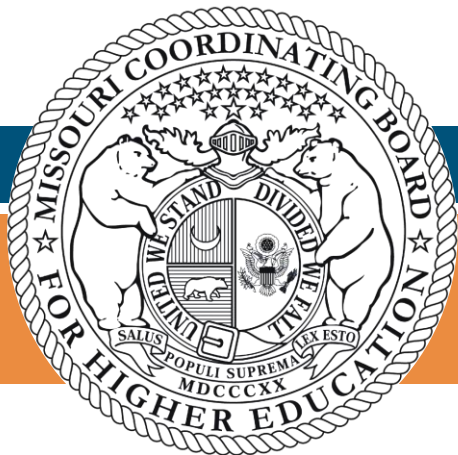
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December 12, 2018

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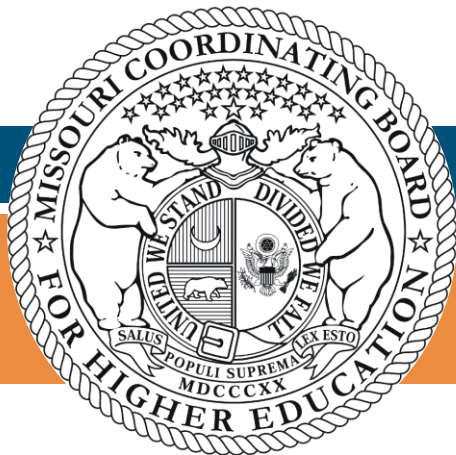
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December 12, 2018

# Financial Aid Review Recommendations

Leroy Wade  
Assistant Commissioner



Budget and Financial Aid Committee

Tab 16

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December 12, 2018

# Agenda Item Components

- Agenda Item (Tab 16)
- Attachment A - June 2018 Policy Framework
- Attachment B – State Student Aid Committee Roster
- Attachment C – State Student Aid Committee Recommendations
- Attachment D – Implementation Matrix



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December 12, 2018

# What is the need?

- Respond to Changing Student Demographics
  - Adults
  - Part-time
  - Ethnic/Racial Diversity
- Improve Program Efficiency and Effectiveness
  - Merit/Need Balance
  - Investment/Competition
- Align with Statewide Goals
  - Promoting Completion/Attainment
  - Reduce Gaps in Access and Achievement
  - Workforce Preparation and Skill Gaps



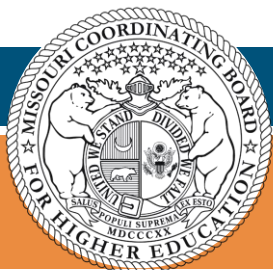
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# Changing Demographics

- Adults
  - 24% of students are 25 and above
  - 10% of aid recipients are 25 and above
- Part-time Attendance
  - 37% of students attend less than full-time
  - Less than 1% of aid recipients attend less than full-time
- Racial/Ethnic Diversity
  - Less than 5% of recipients in some programs are African American
  - No program serves a percent of minority students equal to overall population representation



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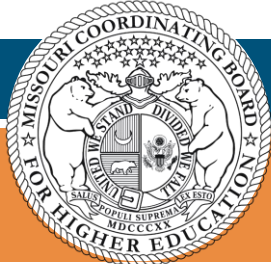
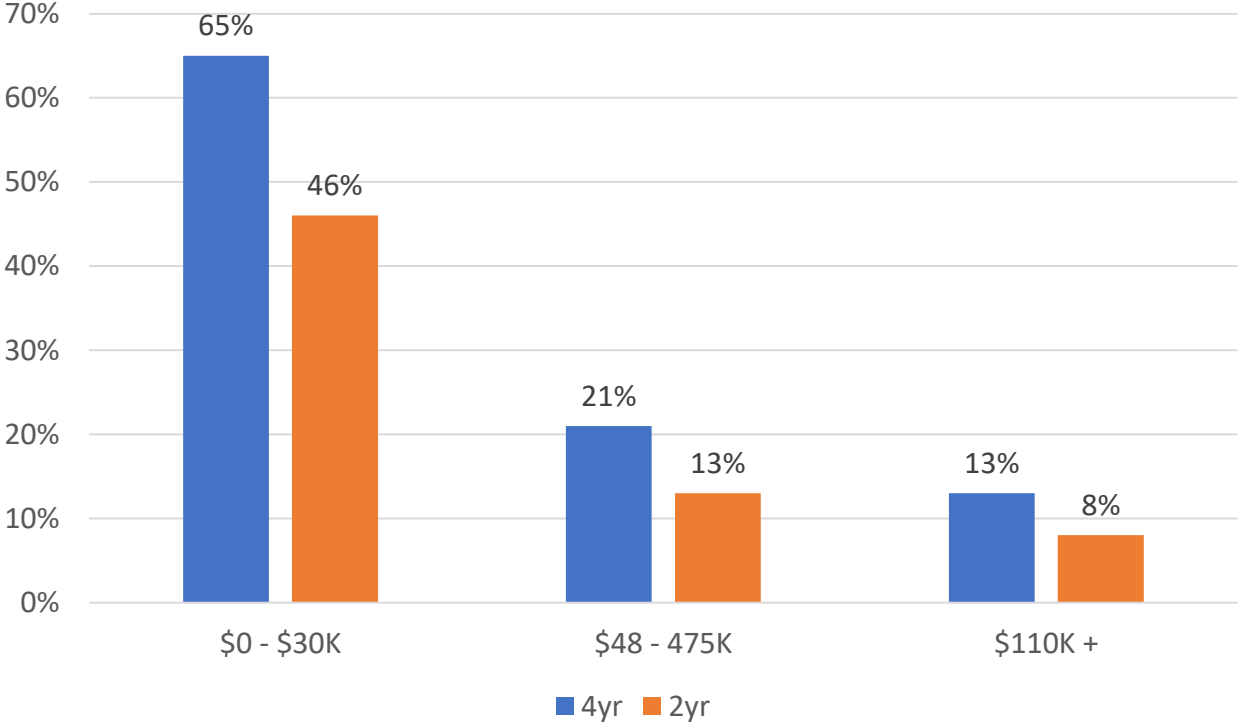
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# Efficient/Effective

## Net Price as Percent of Income

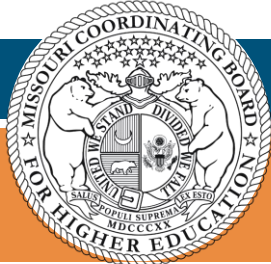
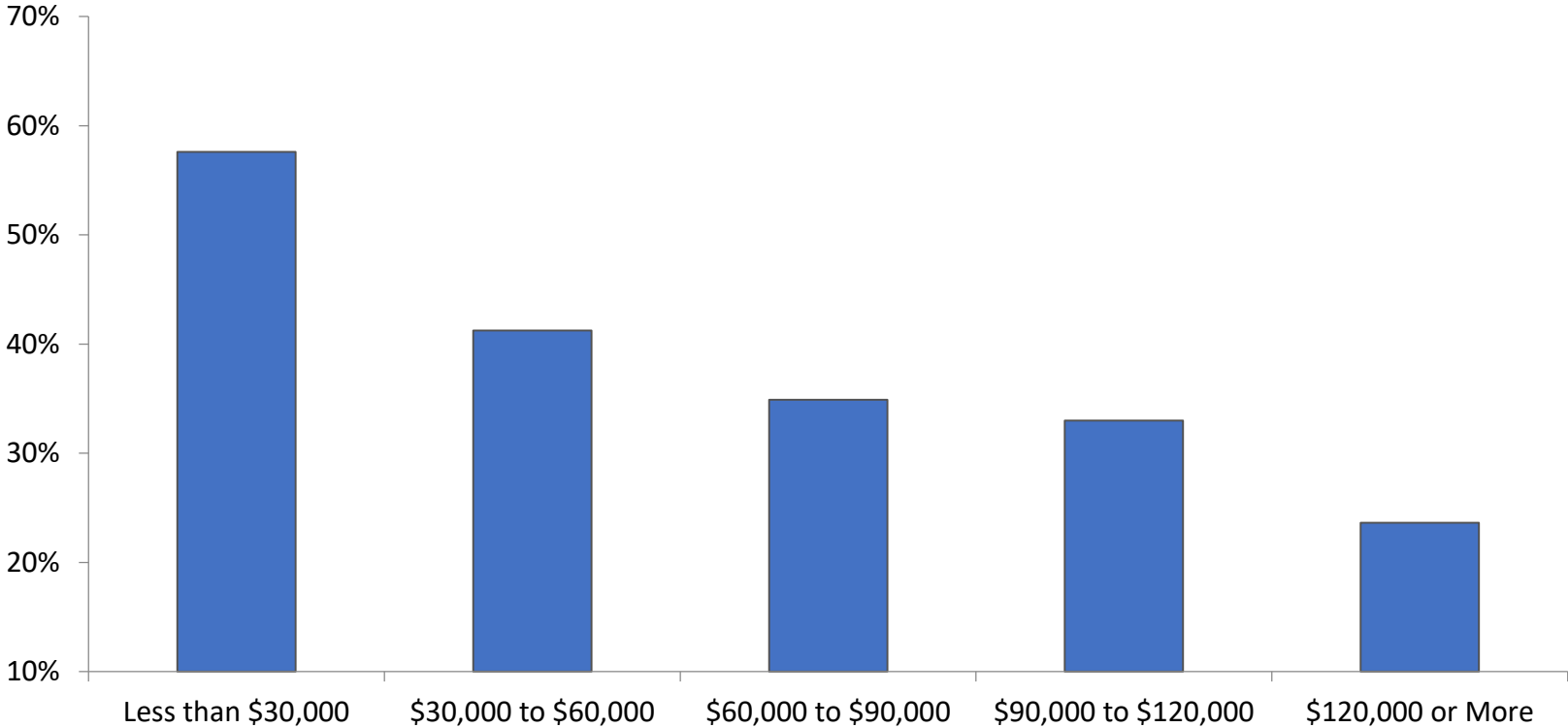


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# Efficient/Effective

## 18 to 22 Year Olds Not Enrolled in College, By Income



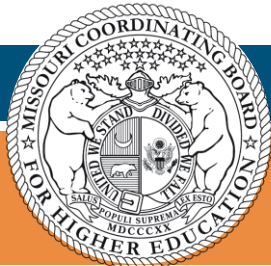
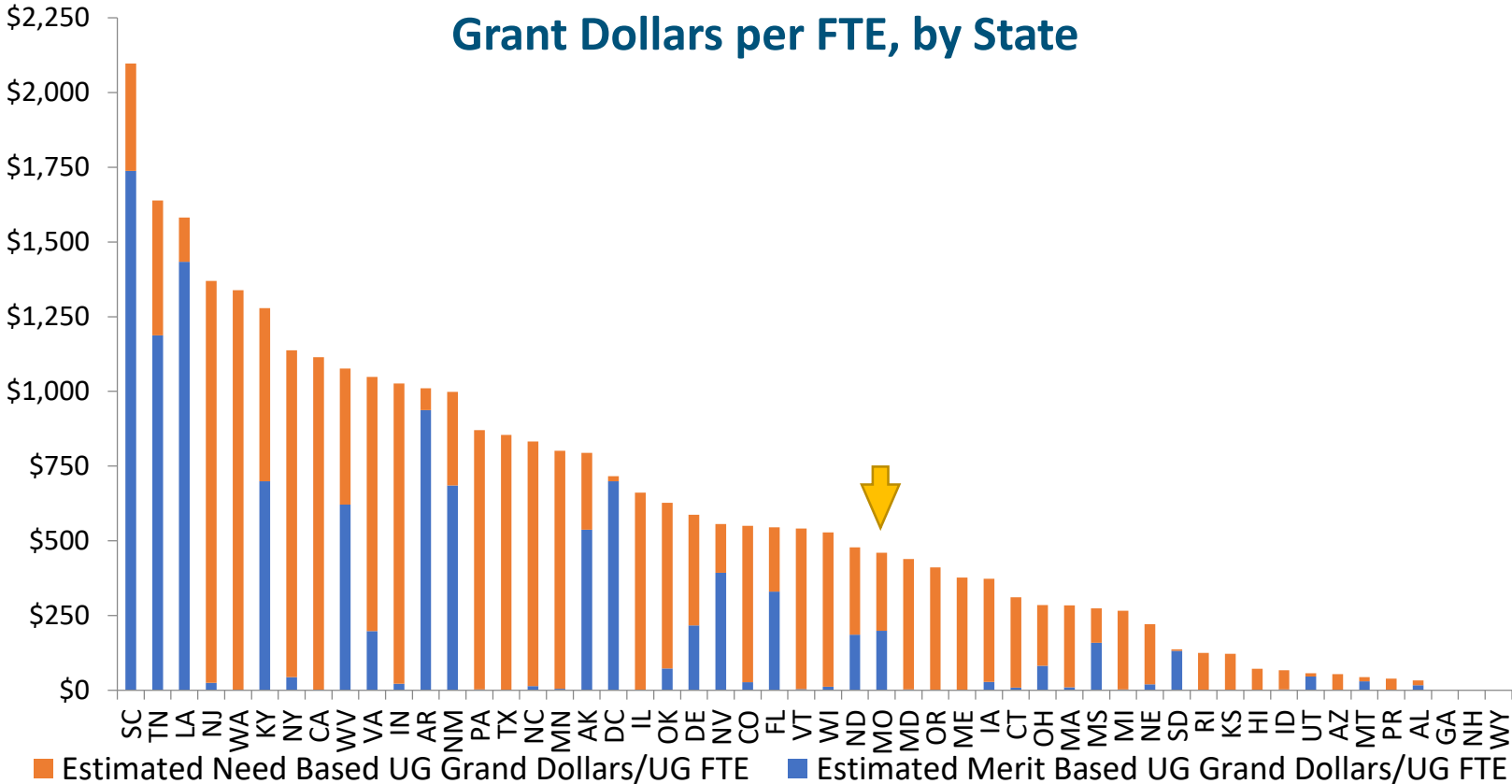
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# Efficient/Effective

## Grant Dollars per FTE, by State



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# Statewide Goals

- One year after graduation 27% of Bright Flight graduates have left Missouri
  - By year 6, approximately half have left the state
- No state assistance for students in short-term, high impact programs
- Pell eligible students graduate at a rate 21 percent below overall average
- No financial assistance promoting on-time completion



Budget and Financial Aid Committee

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December 12, 2018

# Context

- 12 Item Policy Framework Adopted in June
  - Developed by State Aid Task Force
  - “Missouri’s state student aid system must be balanced, responsive, and efficient through competitively funded programs that are transparent in operation, student centered, serve eligible students where they are, provide for timely awards, include broad criteria that prioritize student needs and are positioned to achieve Missouri’s postsecondary education and workforce development goals.”



Budget and Financial Aid Committee

**Coordinating Board for Higher Education**

December 12, 2018

# Background

- State Student Aid Committee Established
  - Broad sector representation
    - Also includes legislative staff
- Committee Charge
  - Conduct review based on policy framework
  - Develop recommendations to align programs and policy
- Process
  - Conducted data and policy review
  - Developed recommendations
  - Draft distributed widely for comment
  - Comments reviewed and incorporated in final document per committee decisions



Budget and Financial Aid Committee

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December 12, 2018

# Committee Recommendations

- Organize major programs under a single banner
  - Improve integration and identification
  - Retain program distinctiveness
  - Marketing
- Revise A+ high school requirements
  - Earlier contact
  - Academic and career exploration and planning
  - Expand beyond tutoring and mentoring



Budget and Financial Aid Committee

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December 12, 2018

# Committee Recommendations

- Expand A+ eligibility to any Missouri high school graduate
  - All public high schools currently designated
  - 73 private high schools designated
- Replace current postsecondary readiness indicator with better options
  - Address career and technical education needs
  - More direct connection to readiness



Budget and Financial Aid Committee

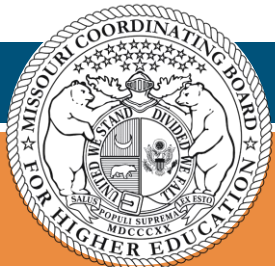
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# Committee Recommendations

- Add income sensitivity to A+ awards
  - Cost neutral
  - Cap awards for high income students
  - Make awards to lowest income that currently receive nothing
- Develop a transfer scholarship
  - Linked to A+ program participation
  - Must complete associate degree to qualify



Budget and Financial Aid Committee

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December 12, 2018

# Committee Recommendations

- Allow part-time attendance for programs where appropriate
- Broaden merit (Bright Flight) eligibility
  - Incorporate high school GPA
  - Scale awards based on performance
- Develop persistence bonus for students completing at least 30 credit hours per semester
  - Would not apply to A+ or Workforce programs



Budget and Financial Aid Committee

**Coordinating Board for Higher Education**

December 12, 2018

# Committee Recommendations

- Establish Workforce Incentive Grant
  - Last dollar, tuition and fee based program
  - Generally limited to student aged 25 and above
  - Eligible fields of study established by CBHE
  - Need-based
- Allow limited “professional judgment” for state aid programs
  - Address unusual or unique situations



Budget and Financial Aid Committee

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December 12, 2018

# Committee Recommendations

- Expand eligibility for short-term (non-Title IV eligible) programs of study
  - Address workforce/skill gap needs
- Review options for altering current program deadlines
  - Reduce barriers for adult and other non-traditional students



Budget and Financial Aid Committee

**Coordinating Board for Higher Education**  
December 12, 2018

# Next Steps

- Continue to work with State Aid Committee on implementation
- Some changes do not require legislation
  - Begin rule revisions process as possible
  - Initial rule changes at March CBHE meeting
- Legislative changes
  - Develop bill language to implement approved changes
  - Seek sponsors and supporters



Budget and Financial Aid Committee

**Coordinating Board for Higher Education**  
December 12, 2018

# Updated Recommendation

- The MDHE staff recommends that the Coordinating Board commend the work of the State Student Financial Aid Committee in developing the recommendations attached to this agenda item.
- It is also recommended that the Coordinating Board direct MDHE staff to take the steps necessary to implement the workforce incentive grant (Fast Track) as a high priority.
- In addition, it is recommended that the MDHE staff, in consultation with the State Student Financial Aid Committee, develop specific proposals for implementation of the remaining recommendations, excluding Recommendation 5.
  - In order to prioritize students with financial need, it is recommended that A+ awards be allowed to cover a limited amount of educational costs above tuition and general fees for students that are determined to have financial need. It is recommended that this additional cost be offset by capping the maximum payment to a student who does not meet the need criteria. The cap would be established as the average annual award for the previous award year.



Budget and Financial Aid Committee

Coordinating Board for Higher Education

December 12, 2018

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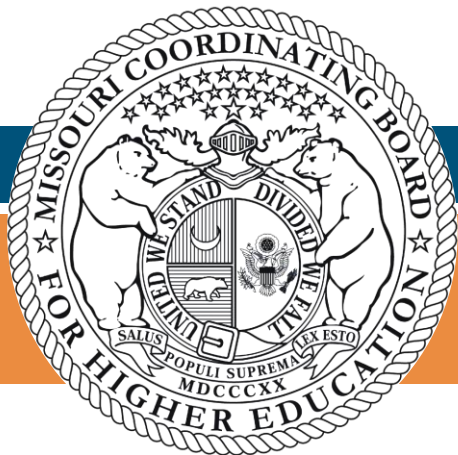
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December 12, 2018

# Coordinating Board for Higher Education

## Public Meeting

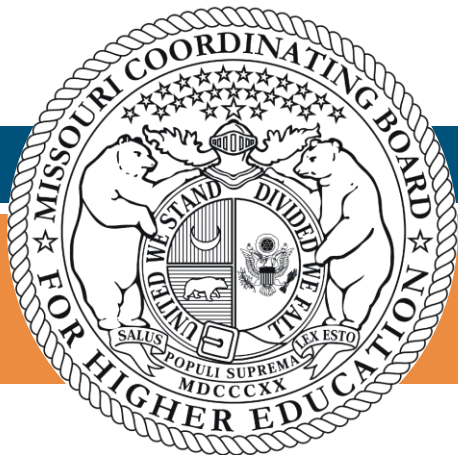


Coordinating Board for Higher Education  
December 12, 2018



# Minutes of the September 11, 2018, Budget and Financial Aid Committee Meeting

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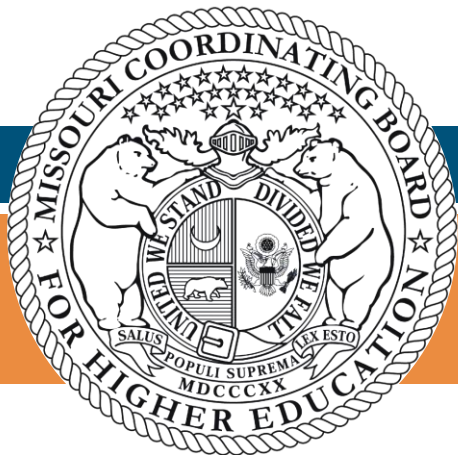


Budget and Financial Aid Committee

Tab 17

**Coordinating Board for Higher Education**  
December 12, 2018

# Academic Program Actions on Provisionally Approved Programs



Academic Affairs and Workforce Needs Committee

Tab 18

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December 12, 2018

# Recommendation

MDHE staff recommend the Coordinating Board for Higher Education approve the recommended actions listed above in Table 1.



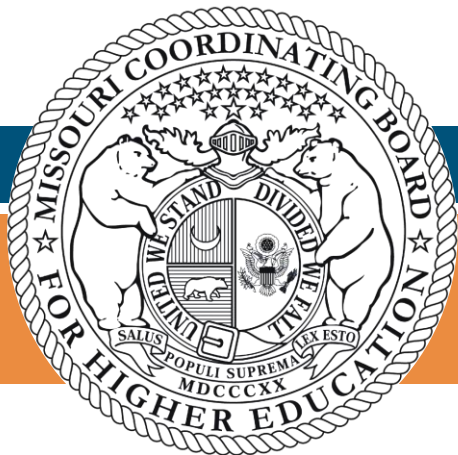
Academic Affairs and Workforce Needs Committee

**Coordinating Board for Higher Education**

December 12, 2018

# Minutes of the September 11, 2018, Academic Affairs and Workforce Needs Committee Meeting

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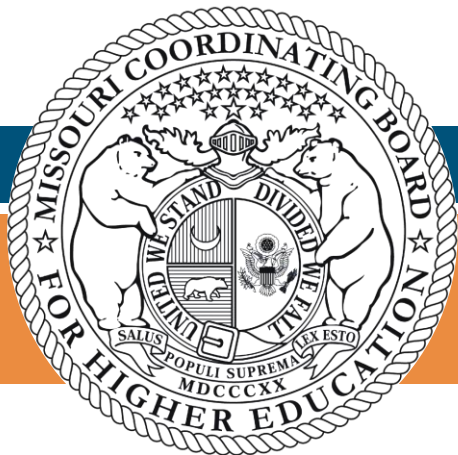
Academic Affairs and Workforce Needs Committee

Tab 19

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December 12, 2018

# 2019 Comprehensive Review Process

Rusty Monhollon, Ph.D.  
Assistant Commissioner for Academic Affairs



Academic Affairs and Workforce Needs Committee

Tab 20

**Coordinating Board for Higher Education**  
December 12, 2018

# 2019 Comprehensive Review Timeline

**January-May 2019**

IHEs encouraged to consult with MDHE staff prior to submitting a preliminary proposal

**July 1, 2019**

Preliminary proposals due to the MDHE

**July-September 2019**

Proposals posted for 20-day public comment.

Staff will evaluate; determine which will move forward; number may be limited.

**September 11, 2019**

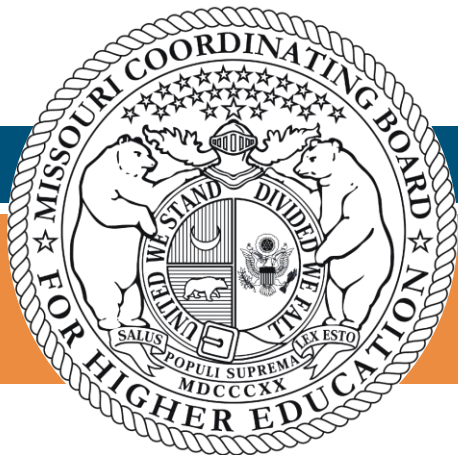
Proposals selected for this cycle announced.

**Sept. 2019–Feb. 2020**

Staff will work with IHEs to ensure CBHE has information needed to take action on proposal  
Proposals again posted for 20-day public comment.

**March 6, 2020**

CBHE will take action on the proposals.



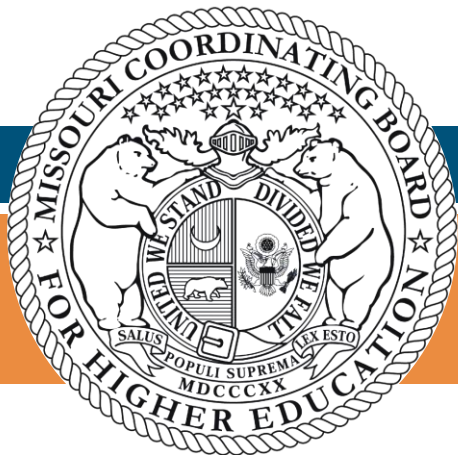
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December 12, 2018

# Report on Educator Preparation Program Credit Hour Requirements

Rusty Monhollon, Ph.D.  
Assistant Commissioner for Academic Affairs



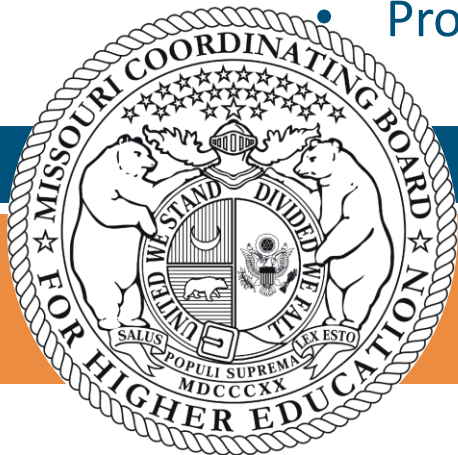
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Tab 21

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December 12, 2018

# Report on Educator Preparation Program Credit Hour Requirements

- Concerns about “excess” credits in educator preparation
- Factors affecting required credit hours
  1. Bachelor degree requirements (120 minimum)
  2. MoSPE requirements (minimums vary by certification area)
  3. Institutional requirements (general education, content area)
  4. Other
    - Additional certifications (e.g., special education)
    - Program accreditation



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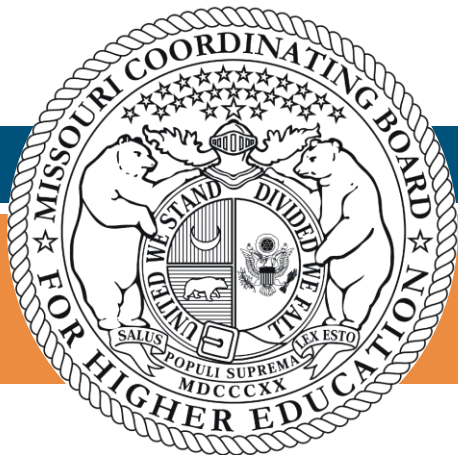
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December 12, 2018



# Methodology and Assumptions

- Only UG certification programs; exclude two or fewer programs
- 120 credit hours as a baseline
- DESE's Certification Curriculum Matrices
  - Minimum required credit hours in certification area
- 120 minus DESE requirements=credit hours in IHEs control.
- Evaluate only within area of certification.
- General observations from aggregated data; conclusions based on comparisons within specific areas.



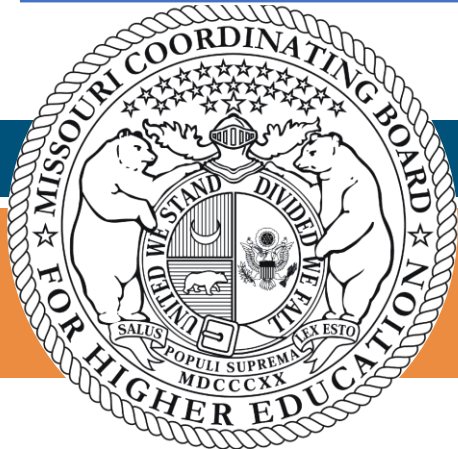
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**Coordinating Board for Higher Education**

December 12, 2018

**Table 1. Minimum Semester (Credit) Hours by Education Level, Certification Curriculum Matrices**

	Professional Requirements	Field and Clinical Experiences	Content Knowledge Area	Minimum Required Semester Hours
<b>Early Childhood Education</b>	60	10	-	70
<b>Elementary Education</b>	36	10	-	46
<b>K-12 Education</b>	16	10	Varies by subject	Varies by subject
<b>Middle School Education</b>	45	10	-	55
<b>Secondary Education</b>	26	10	Varies by subject	Varies by subject
<b>Special Education</b>	60	10	-	70

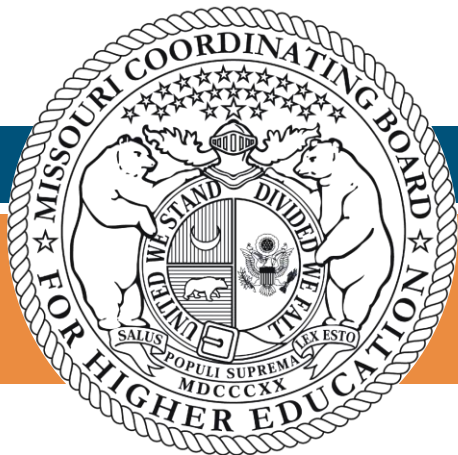


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**Coordinating Board for Higher Education**  
December 12, 2018

**Table 2. Minimum Semester (Credit) Hours for K-12 Education by Certification Area**

	Professional Requirements	Field & Clinical Experiences	Content Knowledge area	Minimum Required Semester Hours Minimum
<b>Art</b>	16	10	30	56
<b>Family &amp; Consumer Sciences</b>	16	10	33	59
<b>Instrumental Music</b>	16	10	45	71
<b>Physical Education</b>	16	10	51	77
<b>Vocal Music</b>	16	10	45	71
<b>World Languages</b>	16	10	30	56



Academic Affairs and Workforce Needs Committee

**Coordinating Board for Higher Education**  
December 12, 2018

**Table 3. Minimum Required Semester (Credit) Hours for Secondary Education by Certification Area**

	Professional Requirements	Field and Clinical Experiences	Content Knowledge area	Minimum Required Semester Hours
<b>Agriculture Education</b>	26	10	53	89
<b>Biology</b>	26	10	35	71
<b>Business Education</b>	26	10	39	75
<b>Chemistry</b>	26	10	35	71
<b>Earth Science</b>	26	10	35	71
<b>English</b>	26	10	33	69
<b>Mathematics</b>	26	10	36	72
<b>Physics</b>	26	10	35	71
<b>Social Science</b>	26	10	39	75
<b>Speech and Theatre</b>	26	10	30	66
<b>Unified Science: Biology</b>	26	10	50	86
<b>Unified Science: Chemistry</b>	26	10	50	86
<b>Unified Science: Physics</b>	26	10	50	86

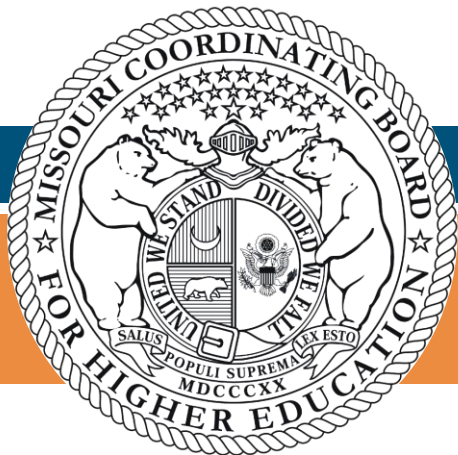


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December 12, 2018

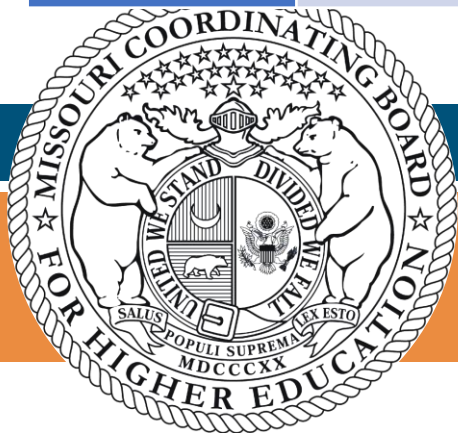
Certification Title (DESE Certification Curriculum Matrices)		Number of EPPs offering	Required credit hours (range)	Average number of credit hours	Difference in credit hours
MO 500-3083	Early Childhood Education, Birth-Grade 3	12	120-148	128.08	28
MO 500-3070	Art, Grades K-12	7	120-142	127.29	22
MO 500-3073	Family and Consumer Sciences, Grades K-12	3	120	120	0
MO 500-3076	Instrumental Music, Grades K-12	7	120-147	134.43	27
MO 500-3078	Physical Education, Grades K-12	5	120-138	128	18
MO 500-3080	Vocal Music, Grades K-12	5	126-145	136.3	19
MO 500-3081	World Languages, Grades K-12	15	120-122	120.47	2
MO 500-3087	Mild/Moderate Cross-Categorical Disabilities, Grades K-12	7	120-169	130	49



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**Coordinating Board for Higher Education**  
December 12, 2018

Certification Title (DESE Certification Curriculum Matrices)		Number of EPPs offering	Required credit hours (range)	Average number of credit hours	Difference in credit hours
MO 500-3098	Agriculture Education, Grades 9-12	4	120-131	127	11
MO 500-3099	Biology, Grades 9-12	10	121-143	130	22
MO 500-3100	Business Education, Grades 9-12	3	120-128	123.33	8
MO 500-3101	Chemistry, Grades 9-12	9	121-141	131.56	20
MO 500-3103	Earth Science, Grades 9-12	3	120-126	123.67	6
MO 500-3104	English, Grades 9-12	11	120-127	122.36	7
MO 500-3108	Mathematics, Grades 9-12	10	120-133	126.5	13
MO 500-3109	Physics, Grades 9-12	9	120-168	138.89	48
MO 500-3110	Social Science, Grades 9-12	15	120-141	128.93	21
MO 500-3111	Speech and Theatre, Grades 9-12	4	120-125	122.5	5
MO 500-3113	Unified Science: Biology, Grades 9-12	5	141-157	146.6	16
MO 500-3114	Unified Science: Chemistry, Grades 9-12	3	142-153	146.67	11
MO 500-3116	Unified Science: Physics, Grades 9-12	3	144-152	148.33	8
MO 500-3117	Elementary Education, Grades 1-6	16	120-131	123.31	11

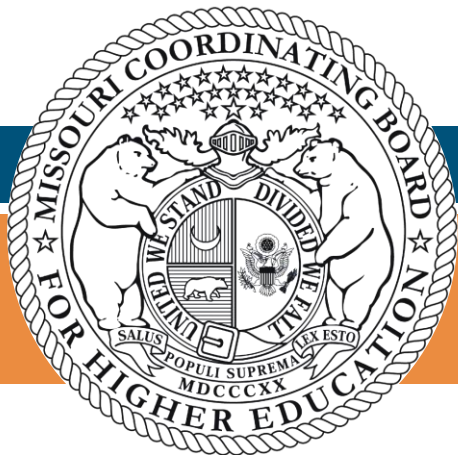


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**Coordinating Board for Higher Education**  
December 12, 2018

# Credit Hours Within IHEs' Control

- Two control points
  - 120 credit hours for the bachelor's degree
  - Minimum required credit hours by Matrices
- Difference is credit hours over which IHEs (not necessarily EPPs) have control.



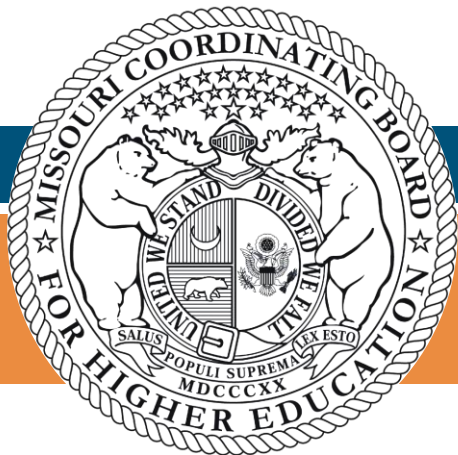
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December 12, 2018

# Key Takeaways

- “Excess” credit hours the result of institutional curricular decisions
  - Each certification area has same minimum requirements.
- Each EPP an “approved professional education program” by SBE.
  - EPP approval not correlated to required credit hours
- Students paying for credits that may not be technically required.



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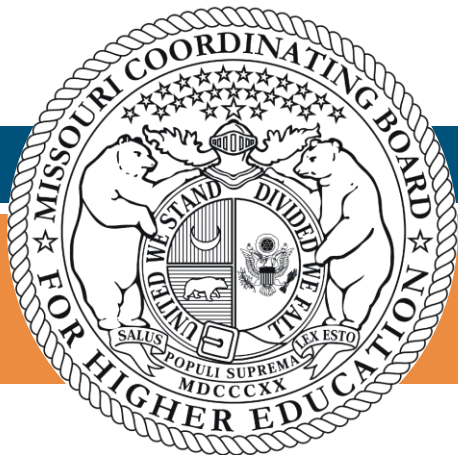
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December 12, 2018



# Next Steps

- Public EPPs should review the number of credit hour they require for teacher certification to see if they can be reduced.
- MoSPE drives curricular decisions; reevaluation of MoSPE and its component elements could result in credit hour reductions.
- MDHE will continue to explore the issue.
  - General education requirements
  - Institutional requirements
  - Correlation between additional required hours and teacher quality?
- Transfer
  - How are credits articulated and applied for education majors?
  - AAT is designed to transfer seamlessly, but credit hours vary (62 to 68).



Academic Affairs and Workforce Needs Committee

**Coordinating Board for Higher Education**

December 12, 2018

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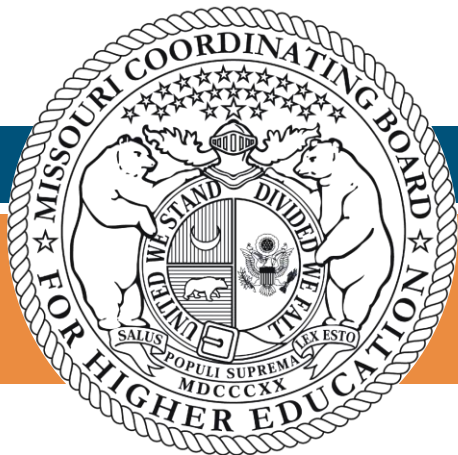
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# Update on Concurrent Enrollment & Guided Pathways Pilot Projects

Rusty Monhollon, Ph.D.  
Assistant Commissioner for Academic Affairs



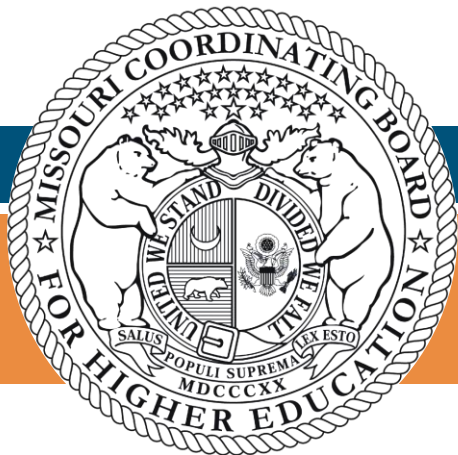
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Tab 22

**Coordinating Board for Higher Education**  
December 12, 2018

# Update on Concurrent Enrollment & Guided Pathways Pilot Projects

- Concurrent Enrollment and Guided Pathways to Success programs at mid-point of the pilot.
- CORE 42 an opportunity to develop meta-major maps with MOTR courses
- Benefits students; expand guided pathways next spring, before end of pilot

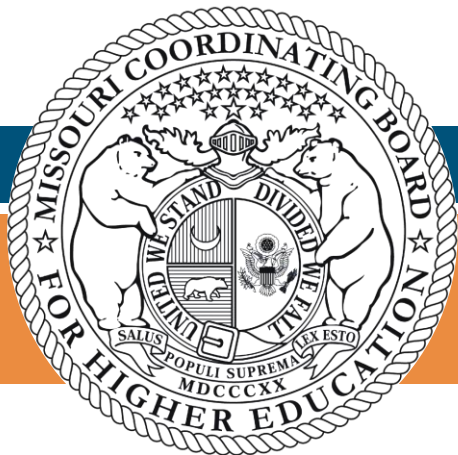


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# Mission Review Update

Rusty Monhollon, Ph.D.  
Assistant Commissioner for Academic Affairs



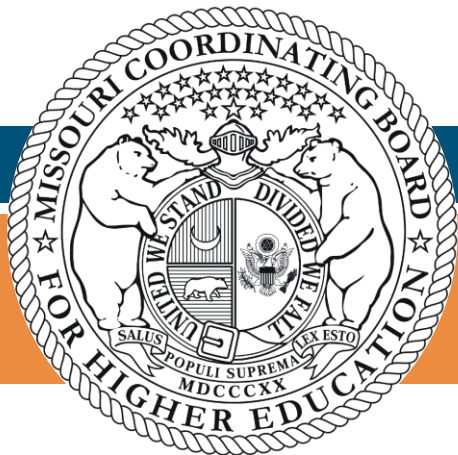
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Tab 23

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December 12, 2018

# Mission Review Update

- Near completion of CBHE-approved mission description for most institutions
- Based on feedback, following modification to substance and “look” of the CBHE-approved mission descriptions:
  - IHE’s governing board-approved mission will be included with CBHE-approved mission description.
- Service areas/regions dropped for universities and State Tech
- MCCA developing voluntary service regions; will be incorporated into descriptions.
- Geographic component of academic program review
  - Any program to be offered other than on the main campus will be directed to a "middle path" review
  - Ensure other IHEa aware of and accepting of the proposed program.
  - MDHE staff will seek input on defining this "middle path" fully.
- Admissions guidelines requires a more thorough review.

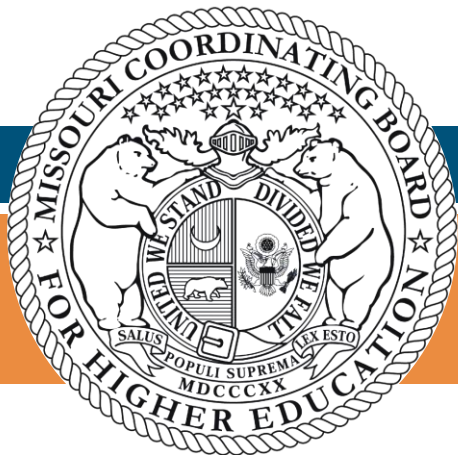


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**Coordinating Board for Higher Education**  
December 12, 2018

# Mission Review Update

- Timeline for completing mission review
  - November-January
    - One-on-one conversations to finalize the CBHE-approved mission descriptions.
    - Develop appropriate admissions guidelines.
  - February 1, 2019
    - Final IHEs' CBHE-approved mission description complete
  - March 6, 2019
    - CBHE will consider approval of CBHE-approved mission descriptions



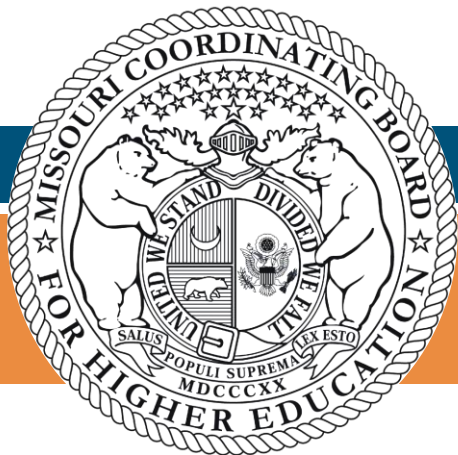
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December 12, 2018

# Academic Programs Approved through Routine and Staff Review

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Rusty Monhollon, Ph.D.  
Assistant Commissioner for Academic Affairs



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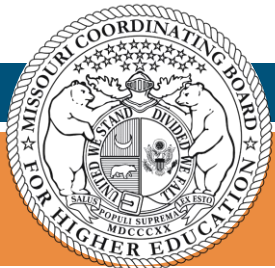
Tab 25

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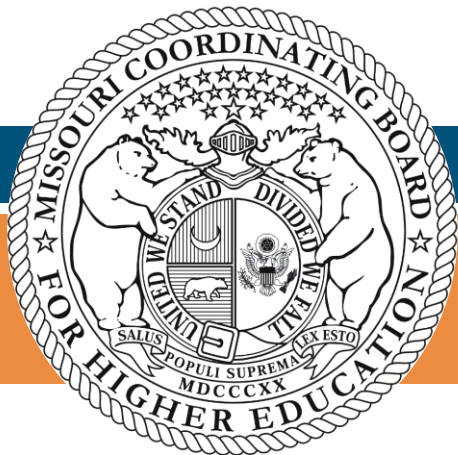
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December 12, 2018

# Proprietary School Certification Actions and Reviews

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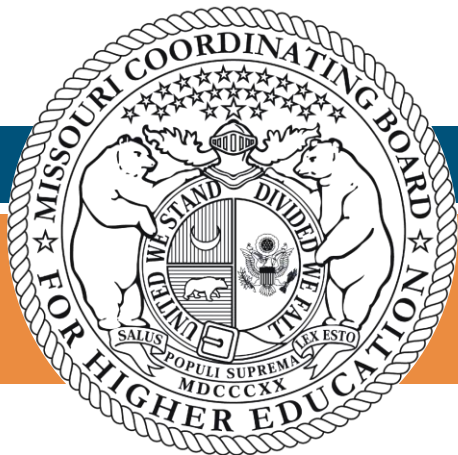
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Tab 26

**Coordinating Board for Higher Education**  
December 12, 2018

# Coordinating Board for Higher Education

## Public Meeting

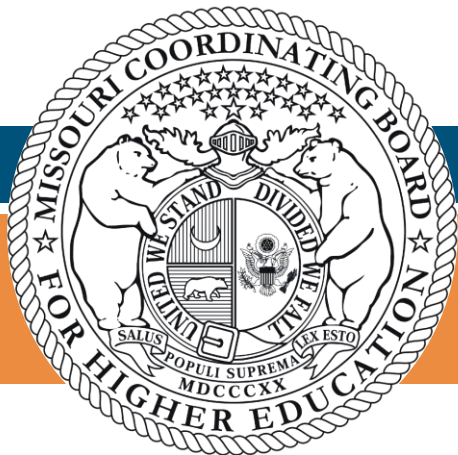


Coordinating Board for Higher Education  
December 12, 2018

# Fall Enrollment Report

Jeremy Kintzel

Director of Data and Research Services



Academic Affairs and Workforce Needs Committee

Tab 24

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December 12, 2018

# Fall Enrollment Data Collection

- Reported annually by public and comprehensive independent institutions
- Calculated from student-level data for public and about half of independent institutions
- Collected via aggregate (non-student-level) surveys from remaining independents

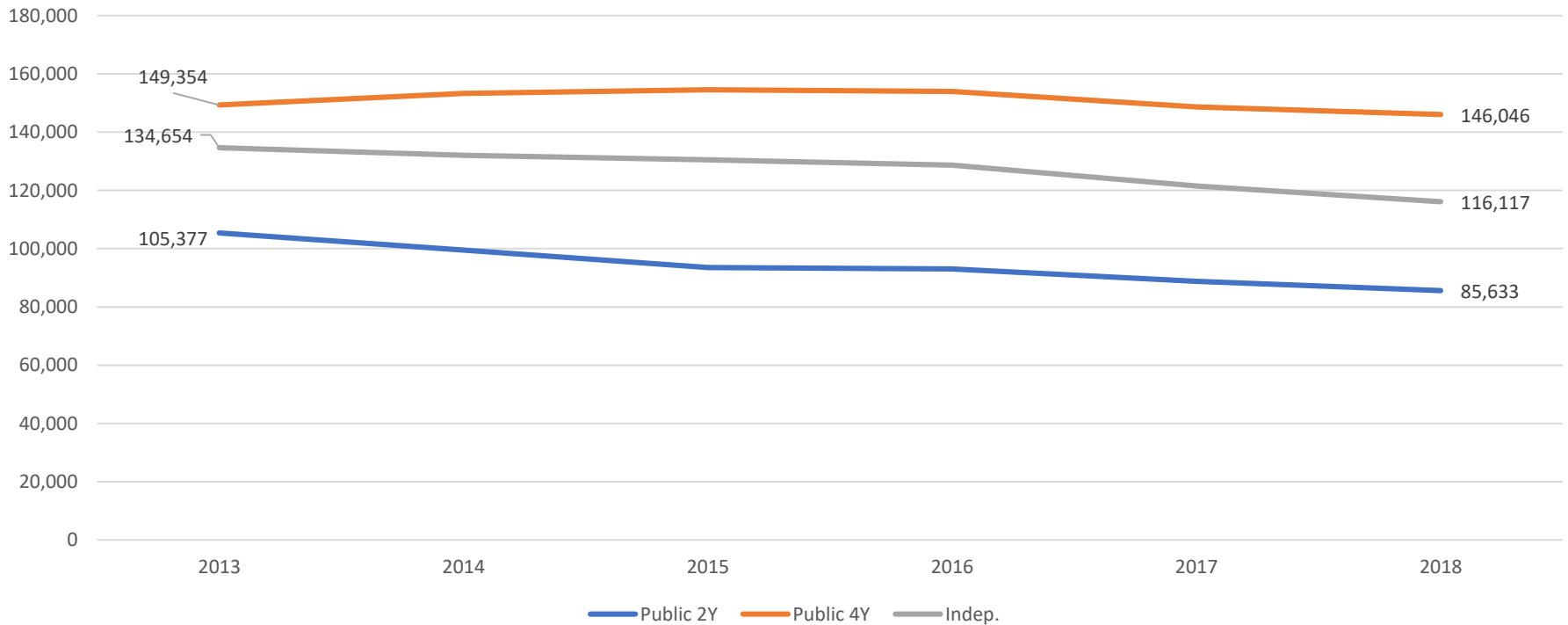


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December 12, 2018

# Headcount Enrollment, Fall 2013-2018

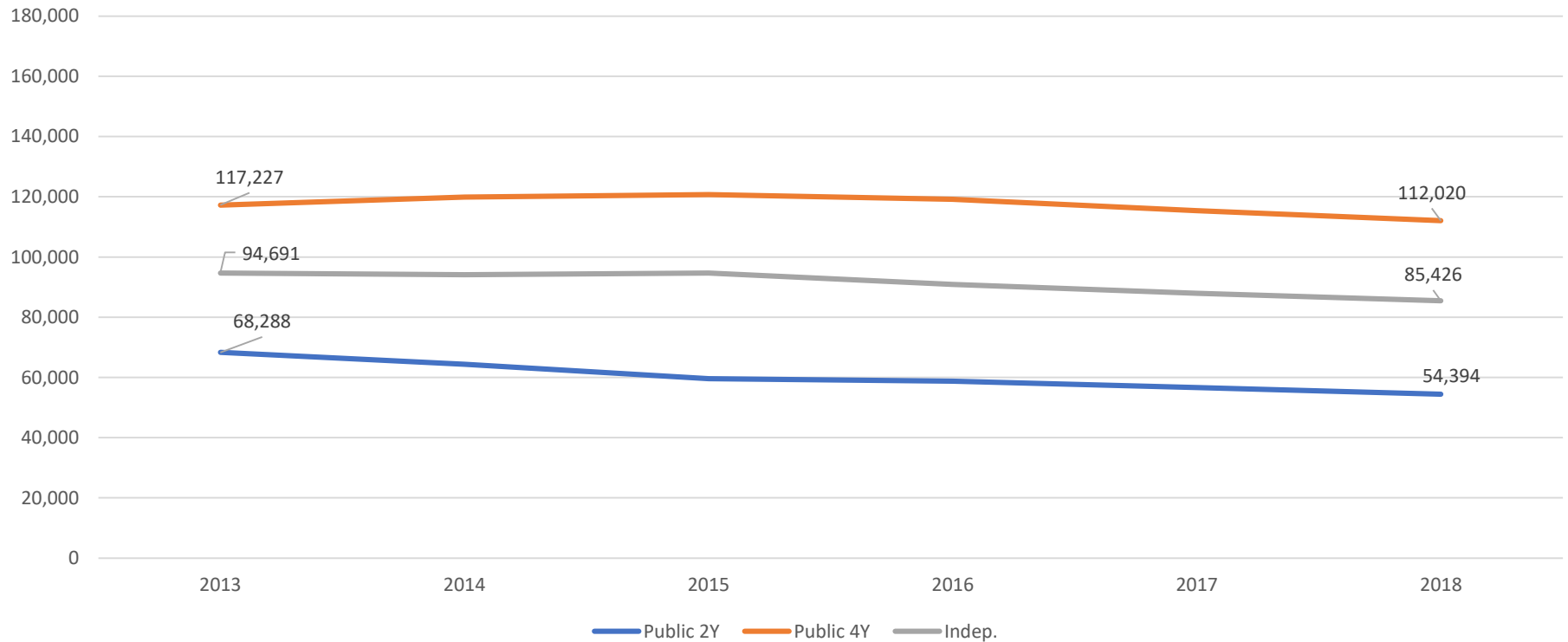


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# Full-Time Equivalent Enrollment, Fall 2013-2018

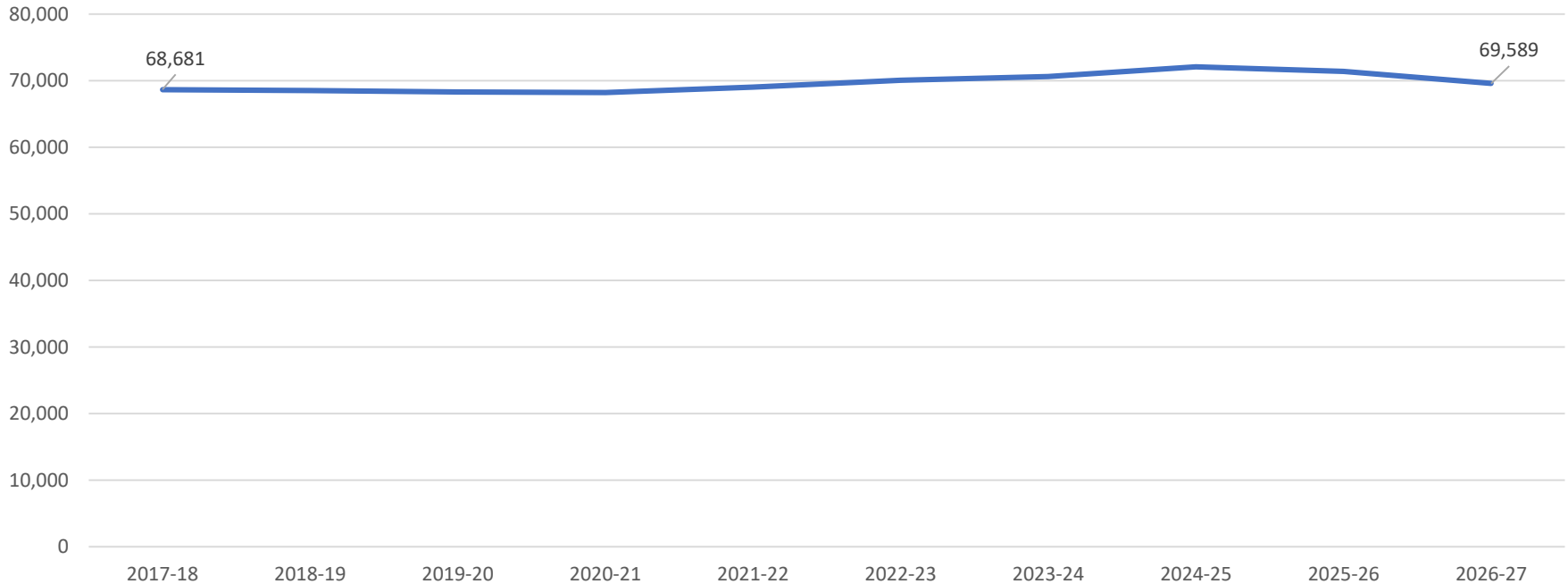


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December 12, 2018

# Projected High School Graduates, Missouri, 2018-2027



Source: WICHE, Knocking at the College Door



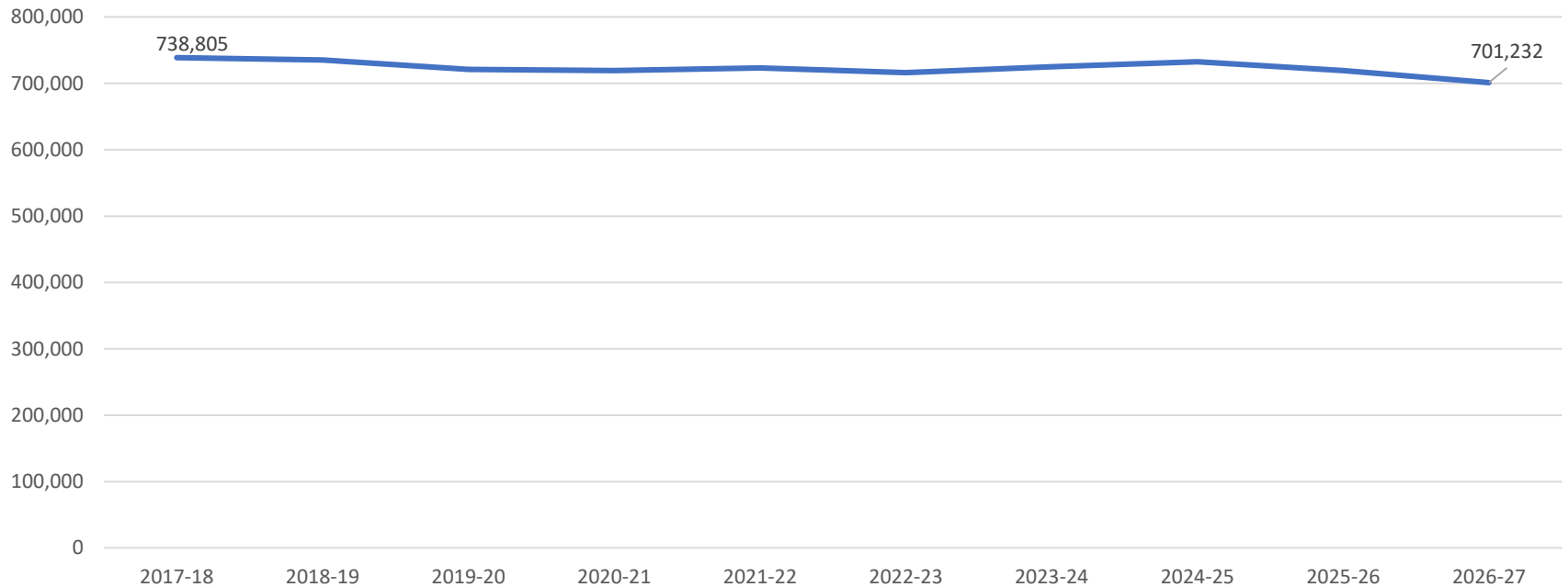
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December 12, 2018



# Projected High School Graduates, Midwest, 2018-2027



Source: WICHE, Knocking at the College Door

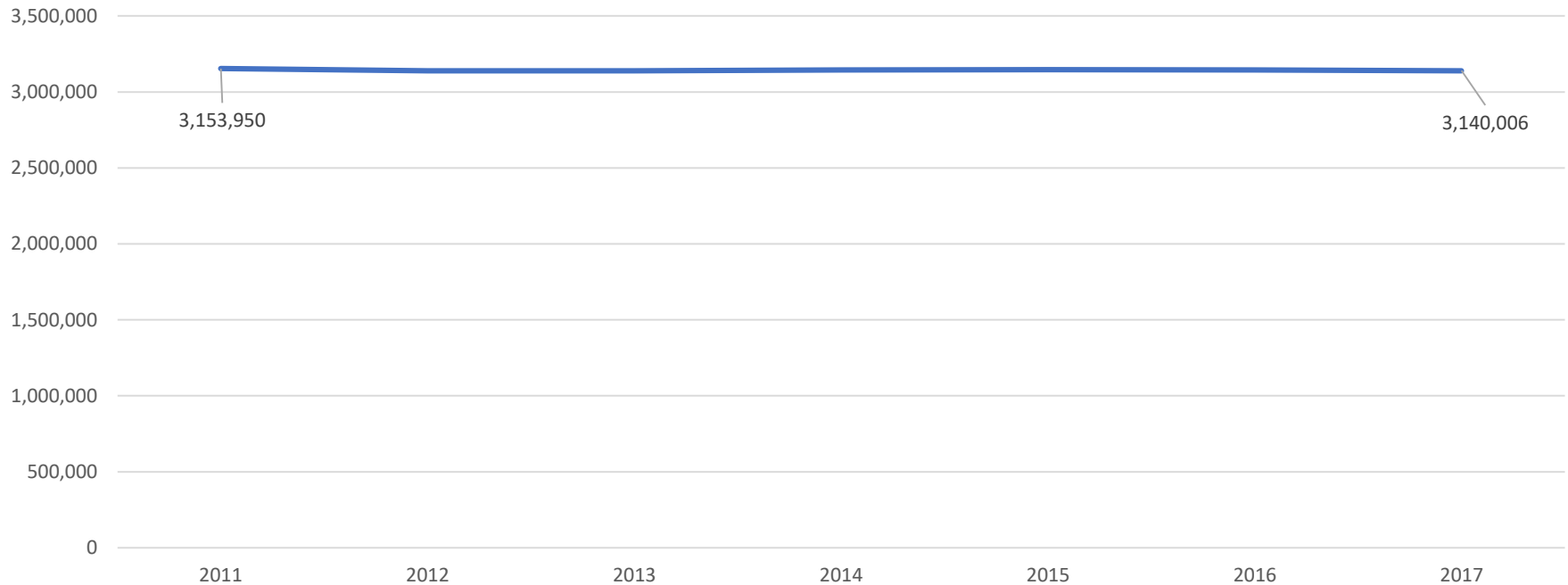


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December 12, 2018

# Working-Age Population, Missouri, 2011-2017



Source: American Community Survey



Academic Affairs and Workforce Needs Committee

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December 12, 2018

# How Much Higher Can It Go?

- College-going among traditional-age students has increased in Missouri since 1991, but declined since 2011.
- According to NCHEMS, 36.2 percent of 18-24 year olds were enrolled in college in 2015.
- Missouri ranked last among MHEC states (just behind Wisconsin).



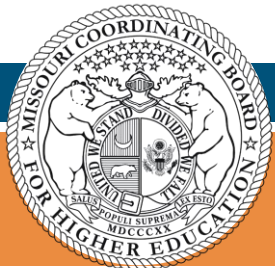
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**Coordinating Board for Higher Education**

December 12, 2018

# Conclusions

- Enrollment is likely to be flat at best for the foreseeable future
- Some institutions will grow, but ...
- Traditional student unlikely to increase significantly
- In-migration not likely to increase significantly – neighboring states are facing similar challenges



Academic Affairs and Workforce Needs Committee

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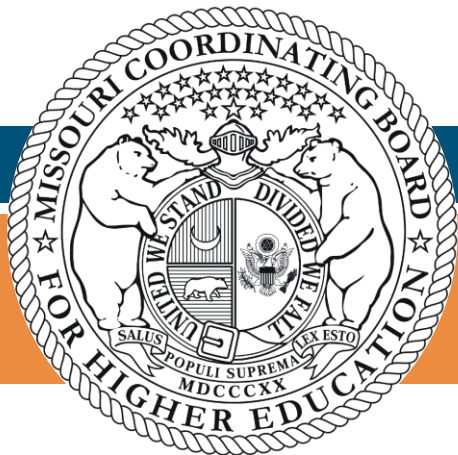
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**Coordinating Board for Higher Education**

December 12, 2018

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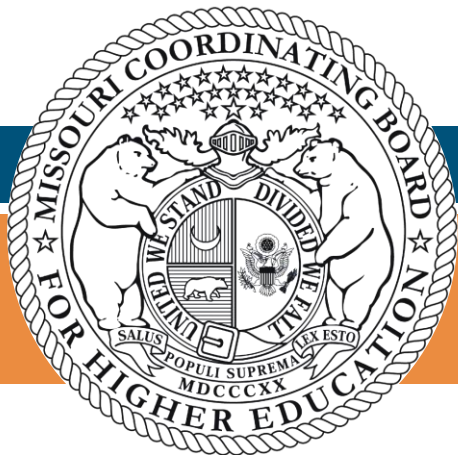
## Public Meeting



Coordinating Board for Higher Education  
December 12, 2018

# Minutes of the March 7, 2018, Strategic Planning and External Affairs Committee Meeting

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Strategic Planning and External Affairs Committee

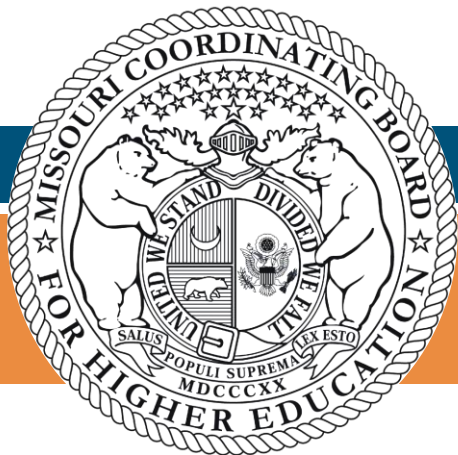
Tab 27

**Coordinating Board for Higher Education**  
December 12, 2018

# Statewide Engagement Plan

Becky Dunn

Assistant Commissioner for Strategic Communications & Outreach



Strategic Planning and External Affairs Committee

Tab 28

**Coordinating Board for Higher Education**  
December 12, 2018



# Building Missouri's Futures by Degrees

- Commissioner Mulligan's statewide speaking tour
- To communicate the importance of:

ACCESS TO  
HIGHER  
EDUCATION

AFFORDABILITY

COLLEGE  
COMPLETION

INSTITUTIONAL  
EFFICIENCY &  
EFFECTIVENESS



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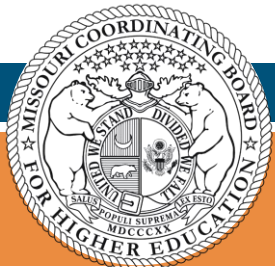
**Coordinating Board for Higher Education**

December 12, 2018

# Fall 2018 Schedule

## Tour Highlights:

- MASFAP Workshops
- Governor's Conference on Economic Development
- Chambers of Commerce
- MACRAO Conference
- FAFSA Frenzy Event
- Senate Majority Caucus
- Hawthorn Foundation Annual Meeting
- Family and Consumer Trust (FACT) Board Meeting
- Greater Kansas City Workforce & Education Summit
- Talent for Tomorrow VIP Tour



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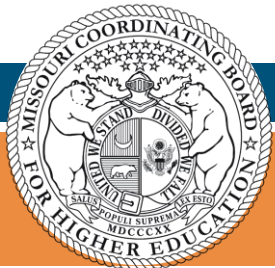
**Coordinating Board for Higher Education**

December 12, 2018

# Spring 2019 Schedule

## Tour Highlights:

- Governor's Conference on Agriculture
- Missouri Economic Development Council Conference
- Missouri Legislators Retreat
- MCCTA Conference
- Student Success Day
- Decision Day Event



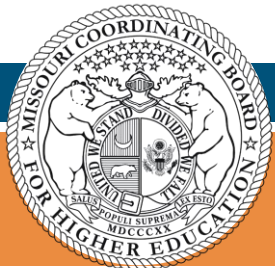
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**Coordinating Board for Higher Education**

December 12, 2018

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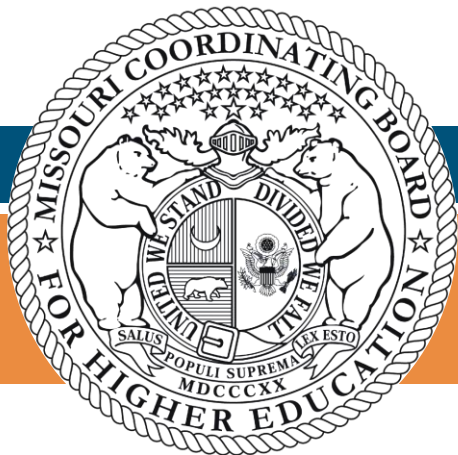
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**Coordinating Board for Higher Education**

December 12, 2018

# Coordinating Board for Higher Education

## Public Meeting

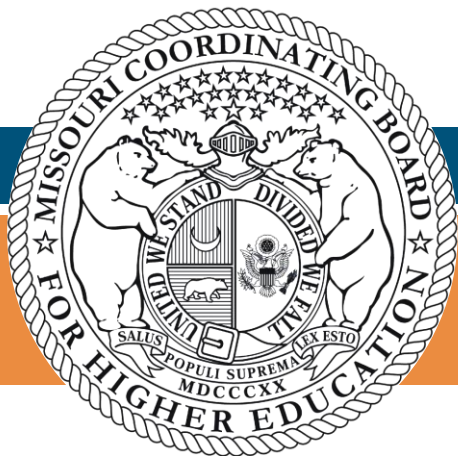


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December 12, 2018

# Missouri College Access Network

Becky Dunn

Assistant Commissioner for Strategic Communications & Outreach



Strategic Planning and External Affairs Committee

Tab 29

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December 12, 2018

# Missouri College Access Network

A network of organizations that:

- Cooperate
- Coordinate
- Collaborate



To increase access and success for students



Strategic Planning and External Affairs Committee

**Coordinating Board for Higher Education**

December 12, 2018

# Mission

The mission of the Missouri College Access Network (MOCAN) is to increase career and college awareness, preparation, access, and completion in Missouri, particularly for the underrepresented and underserved.



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December 12, 2018



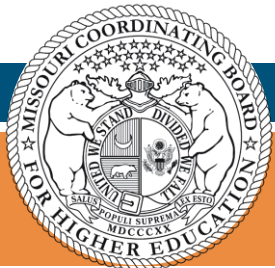
# MOCAN Vision and Values

The planning committee adopted vision and value statements:

We believe that success in college and career begins in K-12, but can be achieved at any point.

We use the term “college” to refer to the attainment of valuable postsecondary credentials beyond high school, including technical certificates and academic degrees.

We believe that postsecondary opportunity and attainment are a public good critical to create a just and equitable society, robust economy, and healthy communities.



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December 12, 2018

# Next Steps

## December

- Present to MOHELA board
- Finalize bylaws and articles of incorporation

## January

- Obtain nonprofit status
- Select six members for board of directors

## February

- Draft budget
- Advertise for executive director

## March

- Secure a home office for MOCAN
- Begin public relations campaign for MOCAN



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December 12, 2018

# Executive Director Search

- Oversees the administration, programs, and strategic plan of MOCAN
- Responsible for fundraising and developing other resources to support MOCAN's mission
- Leads communication and outreach efforts

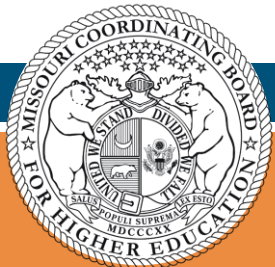


Strategic Planning and External Affairs Committee

**Coordinating Board for Higher Education**

December 12, 2018

# ST. LOUIS GRADUATES



Strategic Planning and External Affairs Committee

Coordinating Board for Higher Education

December 12, 2018

Becky Dunn  
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(573) 522-1463

To request a copy of this presentation,  
contact Alyssa McLeod at  
alyssa.mcleod@dhe.mo.gov



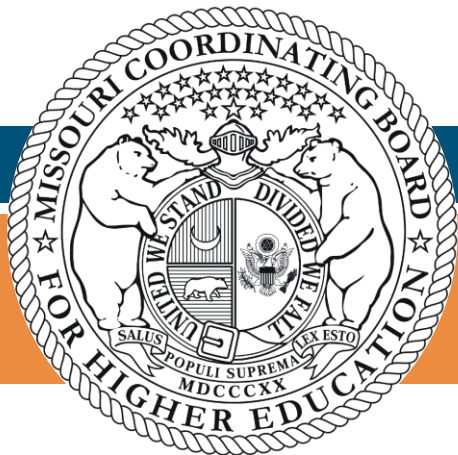
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**Coordinating Board for Higher Education**

December 12, 2018

# Minutes of the September, 11, 2018, Audit Committee Meeting

*For Information Only*



Audit Committee

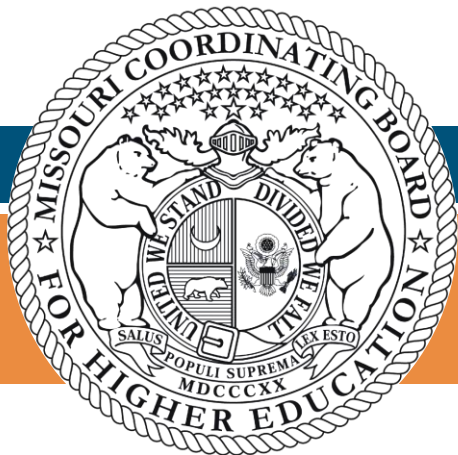
Tab 30

**Coordinating Board for Higher Education**  
December 12, 2018

# January Teleconference Date and Time

January 22, 2019 10:00 a.m. – 11:00 a.m.

*Call-In information to be provided closer to meeting date.*



**Coordinating Board for Higher Education**  
December 12, 2018

# March CBHE Public Meeting

**March 6, 2019 9:00 a.m. – 12:00 p.m.**

- General Business & PAC
  - Legislative Update
  - Budget Update
  - New Committee Members and Chairs Announced
- Academic Affairs & Workforce Development
  - Appointments to Proprietary School Advisory Committee
  - High School Graduates Performance Report
  - Report on College Readiness
- Budget & Financial Aid
- Strategic Planning & External Relations
- Audit
- Recurring
  - Update on Implementation of Legislation
  - Academic Program Actions
  - Provisionally Approved Programs
  - Proprietary School Certification Action and Reviews
  - Student Loan Program



**Coordinating Board for Higher Education**  
**December 12, 2018**



# Missouri Department of Higher Education Distribution Lists

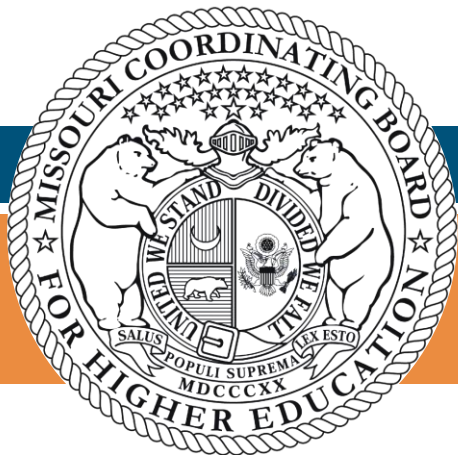
## Distribution Lists

- DHE.Presidential Advisory Committee
- DHE.Board Book Notification
- DHE.Presidents - 2-Year
- DHE.Presidents - 2-Year Independent
- DHE.Presidents - 4-Year
- DHE.Presidents - 4-Year Independent
- DHE.Presidents-2-Year-Tech
- Other: Data Coordinators, FAMOUS, Proprietary, Academic Affairs, Task Forces, Committees
- Notify Alyssa McLeod, Board Secretary at:  
[alyssa.mcleod@dhe.mo.gov](mailto:alyssa.mcleod@dhe.mo.gov)  
for any changes or updates.
- Distribution lists will be condensed and cleaned up over the next month.



**Coordinating Board for Higher Education**  
December 12, 2018

# Adjourn Public Session of the Coordinating Board for Higher Education



General Business

**Coordinating Board for Higher Education**  
December 12, 2018

# Coordinating Board for Higher Education Public Meeting

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**Coordinating Board for Higher Education**  
December 12, 2018